



**California Environmental Protection Agency
Department of Toxic Substances Control**

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Public Participation Plan Update

Schlage Lock and Southern Pacific Brisbane Railyard Project Site

San Francisco and Brisbane, California

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EXECUTIVE SUMMARY

This Public Participation Plan (PPP) has been prepared by Craig Communications for the California Department of Toxic Substances Control (DTSC) for the Schlage Lock and Southern Pacific Brisbane Railyard project sites, which includes properties in the Visitacion Valley district of San Francisco and the adjacent city of Brisbane, California. The purpose of this PPP is to:

1. Document community interest, views, and concerns related to environmental investigation and cleanup activities; and
2. Identify specific public participation activities that will facilitate community involvement in DTSC's decision-making process for the site.

Community interest was evaluated based on a community survey conducted by DTSC spring 2008 and 22 community interviews conducted by DTSC in winter 2008.

This PPP includes a discussion of the site background and current site uses, a description of the surrounding community, a summary of community issues and concerns, and a description of specific public participation activities that will be conducted during the site investigation and cleanup process. Each of these areas is summarized below; more detailed information on each area is listed in the various sections of the PPP and appendices.

Site and Community Description: The former Schlage Lock site and the Southern Pacific Brisbane Railyard site are two separate sites, located adjacent to one another at the boundaries of San Francisco and San Mateo counties, with two separate histories and environmental issues.

The former Schlage Lock site is located at 2401 and 2555 Bayshore Boulevard in San Francisco. This property is 12.6 acres and seven major buildings are situated on the site along with five smaller buildings, a parking lot and equipment yards. The site is bounded by Blanken Avenue to the north, Bayshore Boulevard to the west, and Peninsula Corridor Joint Powers Board (JPA) railroad tracks to the east.

Immediately to the south of the former Schlage Lock site is a DTSC project area designated as Southern Pacific Operating Unit-1 (Southern Pacific site), which is 41.4 acres in size. This site is largely undeveloped and is bounded by Bayshore Boulevard to the

west, Geneva Avenue to the south and the Peninsula Corridor Joint Powers Board railroad right-of-way to the east.

Universal Paragon Corporation (UPC) acquired the former Schlage Lock site on May 30, 2008, through a legal settlement, and plans to develop this site as a transit-oriented residential development with retail and open spaces, in accordance with the San Francisco Redevelopment Agency requirements. The former Southern Pacific Railyard is also owned by UPC, which acquired the San Mateo portion in 1989 and the San Francisco section in 1990.

Regulatory Involvement: DTSC is the lead agency for investigation and cleanup activities. In July of 2006 DTSC issued an Imminent Substantial Endangerment Determination and Order and Remedial Action Order to Schlage Lock Company, Ingersoll Rand, and Tech-Plate International. UPC became the responsible party for the investigation and cleanup of soil and groundwater contamination when it acquired the property. In May 2008, the two parties entered into a consent order for the Schlage property and the previous order was suspended. Under the terms of this agreement, DTSC will provide regulatory oversight for the cleanup activities and will coordinate the input and involvement of other agencies, such as the Regional Water Quality Control Board San Francisco Bay Region, Bay Area Air Management District, City and County of San Francisco, City of Brisbane, and the County of San Mateo.

Community Concerns: Community interest, views, and concerns about the site were based on the results of a DTSC community survey, and 22 interviews with various members of the Visitacion Valley and Brisbane communities, as well as the larger regional community. One-hundred percent of the individuals interviewed characterized themselves as having a high level of interest in environmental investigation and cleanup activities at the site and requested they be kept involved in site activities via email updates, project update flyers, small project briefings, and public meetings.

Recommended Public Participation Activities: DTSC has included a number of public participation activities in this PPP with the goal of ensuring that the local community is informed about, and involved in, site investigation and cleanup activities. Some of these activities are: providing fact sheets and summary flyers at key project milestones to area residents and the broader regional community; making project presentations at existing community meetings to brief interested community members on site activities; keeping

public documents available for public review in an information repository and online;
working with identified community leaders to disseminate information to area residents,
and; holding a public meeting to discuss the project.

1.0 INTRODUCTION

This Public Participation Plan Update for the former Schlage Lock and Southern Pacific Brisbane Railyard project sites has been prepared by Craig Communications to meet the requirements of the California Department of Toxic Substances Control (DTSC) Public Participation program. A Public Participation Plan (PPP) was prepared for the site in 1995, and updated in April 2000, and again in November 2003. In an effort to ensure that information about the community is current, these three documents are being updated. The format and content of this PPP are consistent with DTSC's *Public Participation Manual* dated October 2001.

The purpose of this PPP update is to: 1) document community interests, views, and concerns related to environmental investigation and cleanup activities, and 2) to identify specific public participation activities that will facilitate community involvement in the DTSC decision-making process throughout the life of the project.

Information used to compile this update was obtained through the results of a community survey; interviews with community members; and a review of publicly available literature relevant to the project and the involved communities.

This PPP update includes a description of the Schlage Lock and Southern Pacific Brisbane Railyard project sites and relevant background information (Section 2), descriptions of the communities and area where the Schlage Lock and Southern Pacific Brisbane project sites are located (Section 3), a summary of community members' issues and concerns (Section 4), and an outline of specific public participation activities to be conducted during the investigation and cleanup process (Section 5). In addition, Appendix A summarizes the results of DTSC community survey, Appendix B contains a listing of individuals interviewed for the PPP and their responses, and Appendix C contains a key contact list for this project, Appendix D contains a listing of media sources for this project, and Appendix D contains a listing of existing community meetings relevant to this project.

This PPP will be updated, as necessary, to reflect relevant changes in the project or to the surrounding community, such as changes in project milestones or changes in local demographics.

2.0 SITE HISTORY AND BACKGROUND

The PPP Update addresses two adjacent sites in the neighboring cities of San Francisco and Brisbane, California: the former Schlage Lock site and the Southern Pacific Brisbane Railyard site. The Schlage Lock and former Southern Pacific Railyard sites that are addressed in this PPP Update total approximately 54 acres in size and are entirely owned by Universal Paragon Corporation (UPC.) Although often confused by community members as one large site, they are in fact, treated by DTSC as two separate sites with separate histories and environmental issues. The two sites and current photos are shown in Figures 1 through 4.

2.1 Former Schlage Lock and Southern Pacific Brisbane Railyard Site Description

The former Schlage Lock site (Schlage Lock site) is 12.6 acres in size and is located on the southern edge of San Francisco in the heart of Visitacion Valley. The Schlage site is vacant and fenced, and consists of twelve buildings in addition to equipment yards and an expansive parking area. It is bordered on the north by Blanken Avenue, on the east by railroad tracks, and on the west by Bayshore Boulevard.

Immediately to the south of the Schlage Lock site is the 180-acre Southern Pacific Railyard site. The Railyard is largely vacant and is comprised of two separately managed areas that are separated by a proposed extension of Geneva Avenue. Operable Unit-1, the northern section, is 41.4 acres, 35 of which are in the City of Brisbane and the remainder in San Francisco. It is overseen by DTSC and is included in the Schlage Lock/Southern Pacific Railyard project area. Operable Unit-2, the southern section of the former SP Railyard, is approximately 138 acres and is overseen by the California Regional Water Quality Control Board and is not included in the Schlage Lock/Southern Pacific Railyard project area. Operable Unit-1, the portion of the Railyard addressed in this Update, is bounded by Bayshore Boulevard to the west, Geneva Avenue to the south the Peninsula Corridor Joint Powers railroad right-of-way to the east. It lies adjacent to the former Schlage Lock site which is situated on its northern boundary.

In 2002, the San Francisco Planning department hosted a series of planning sessions in the Visitacion Valley involving all concerned community and business interests to consider plans for transforming the former lock plant and the surrounding area. Three years later, the San Francisco Board of Supervisors moved to declare the Schlage site a

redevelopment zone, a requisite step in arranging the resources necessary to remediate the facility, and that summer the Board designated the Schlage site along with segments of Bayshore Boulevard and Leland Avenue the Visitacion Valley Survey Area. In 2006, San Francisco's Mayor established a twenty-member panel of concerned area residents, the Citizens Advisory Committee (CAC), which has worked in tandem with the City's Planning Department and Redevelopment Agency, constructing a plan for the area's redevelopment.

The Concept Plan that emerged from deliberations over the future shape of the project site envisions a mixed use, transit-oriented development that serves as an extension of the surrounding neighborhood, with well designed streets and a shopping area with a supermarket. The majority of site usage will be devoted to residential use.

UPC acquired the former Schlage Lock site through a legal settlement in May 2008, clearing the way for remediation to occur and the eventual redevelopment of the two sites. UPC also owns the Southern Pacific Railyard site, which it acquired from Southern Pacific Transportation Company in two transactions, in December 1989 and August 1990.

2.2 Site History, Site Investigations and Contaminants of Concern

The Schlage Lock Company opened its Visitacion Valley facility for manufacturing locks and door hardware in 1926. The plant expanded incrementally over a period of forty years, commencing with the construction of a manufacturing plant in 1926 at the northern end of the property, followed by a second plant in 1943, a third in 1950, and two additional plants and an office building in 1963. With the construction of one last additional plant in 1967, the company's operation had grown to five separate plants situated on an area of 12 acres and had become a primary source of manufacturing jobs for the area. In 1974, Schlage Lock was acquired by Ingersoll Rand, which sold two of the buildings to Pacific Lithograph in 1980, facilities that were devoted to commercial printing from 1980 to 1993. In 1995, Ingersoll Rand reacquired the buildings from Pacific Lithograph. Four years later, in December 1999, the firm ceased all manufacturing activity at the facility and removed most of the equipment, with the exception of four underground storage tanks that were subsequently closed in place. Ownership of the Schlage Lock site was transferred to Universal Paragon Corporation in May 2008 as part of a litigation settlement.

The project area designated as Operable Unit-1 (OU-1) is the northern section of the former Bayshore Railyard. Acquired in 1896 by the Southern Pacific Transportation

Company, the site operated from 1914 to 1960 as a venue for materials transfer and served as a maintenance location for locomotives and rehabilitation facility for railcars. Tuntex USA assumed title to the San Mateo County section of the railyard in 1989 and in the following year acquired the San Francisco section. Seven years later, Tuntex changed its corporate name to Universal Paragon Corporation. Apart from groundwater extraction, treatment and monitoring, UPC has conducted no operations at the Operable Unit-1 site since its acquisition. Originally consisting of the entire 110 acres, the railyard site was split into two (Regulatory Units) in July 1995 when lead agency authority for the southern portion, designated Operable Unit-2 (OU-2), was referred to the California Regional Water Quality Control Board.

These project areas have been the subject of environmental investigations since 1982. OU-1 investigations have detected volatile organic compounds (VOCs), primarily trichloroethylene (TCE) and perchloroethylene (PCE), contaminating both soil and groundwater, in addition to trace amounts of metals such as arsenic, chromium, cadmium, lead, and nickel. Cleanup activities in OU-1 have been conducted at the project site since 1994. In 1996 excavations of contaminated soil were conducted. A soil vapor extraction system began operating in 1999 and groundwater was sampled quarterly to monitor the movement and levels of chemicals. This system was decommissioned in April 2009 so pilot projects for groundwater cleanup could begin.

2.3 Agency Involvement

DTSC is the lead agency for investigation and cleanup activities. In July of 2006 DTSC issued an Imminent Substantial Endangerment Determination and Order and Remedial Action Order to Schlage Lock Company, Ingersoll Rand, and Tech-Plate International. UPC became the responsible party for the investigation and cleanup of soil and groundwater contamination when it acquired the property. In May 2008, the two parties entered into a consent order for the Schlage property and the previous order was suspended. Under the terms of this agreement, DTSC will provide regulatory oversight for the cleanup activities and will coordinate the input and involvement of other agencies, such as the Regional Water Quality Control Board San Francisco Bay Region, Bay Area Air Management District, City and County of San Francisco, City of Brisbane, and the County of San Mateo.

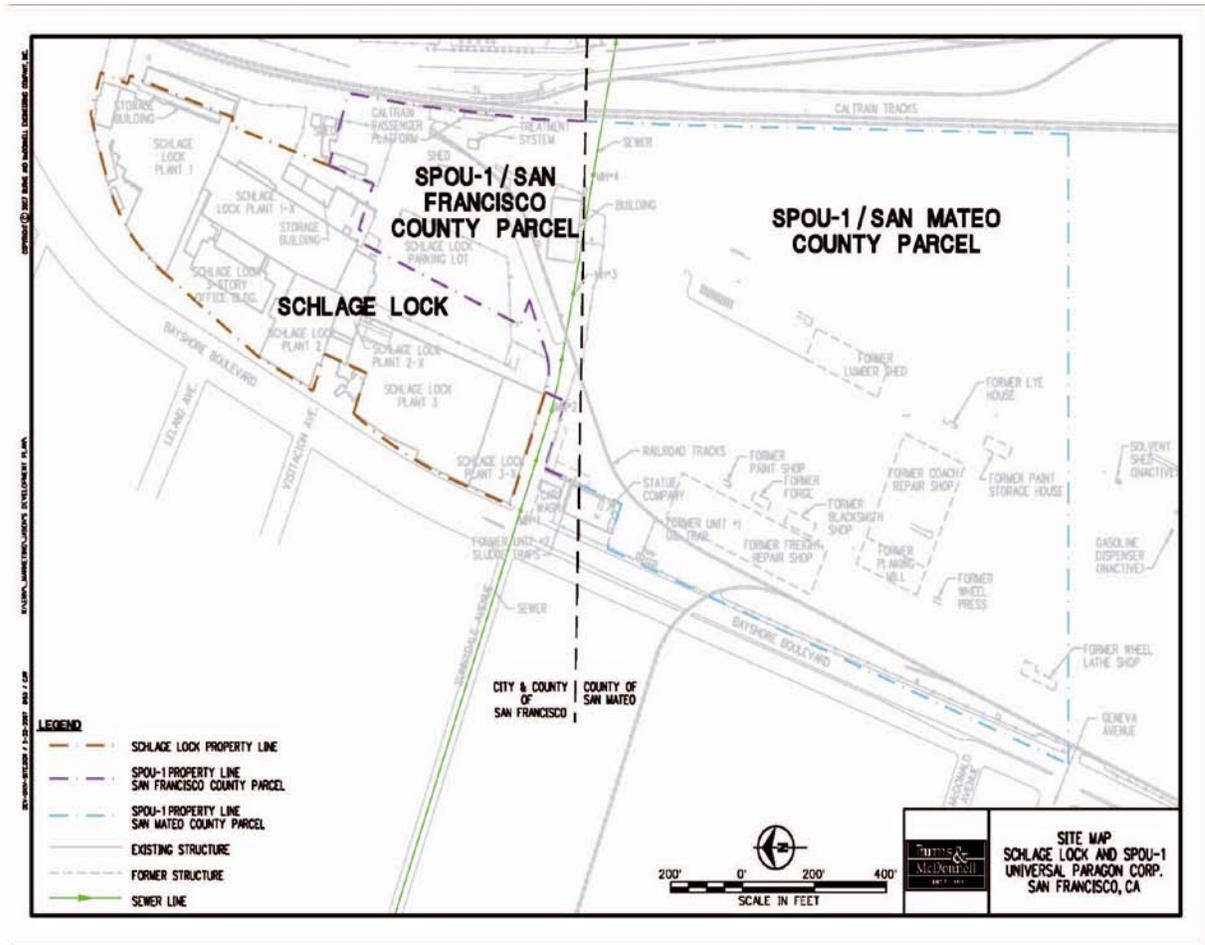


Figure 1 –Schlage Lock and SPOU-1 Project Area

Placeholder for site pictures

3.0 COMMUNITY COMPOSITION AND CHARACTERISTICS

The sections below present information about the communities in which the Schlage Lock site and Southern Pacific OU1 site are located and an overview of the community organizations that serve area residents.

3.1 Community Profile

3.1.1 City of San Francisco

San Francisco is a consolidated city/county, a status it has held since 1856. The mayor is elected by popular vote and is also the county executive, and the Board of Supervisors acts as the City Council. Under the city charter, the government of San Francisco is constituted of two co-equal branches. The executive branch is headed by the mayor and includes other citywide elected and appointed officials as well as the civil service. The San Francisco Board of Supervisors serves as the legislative branch responsible for passing laws and budgets; each council member governs one of eleven distinct districts. The Board of Supervisors regular meetings are held at 2:00 p.m. on Tuesdays of each week. Meetings are televised live SFGTV cable Channel 26 in San Francisco. Currently all meetings of the Supervisors are televised live Monday to Thursday and taped for delayed, same-day playback and playback the next morning, and repeated on the weekend.

3.1.2 San Francisco – District 10

The former Schlage Lock and Southern Pacific sites are located in District 10. District 10 is governed by Council Member Sophie Maxwell, who is serving her third term on the San Francisco Board of Supervisors. According to Council Member Maxwell's office, priorities for her district include building San Francisco's middle class from the current community stock; increasing economic development within District 10; distribution of public resources in an equitable fashion; prevention of crime and traffic calming measures.

3.1.3 San Francisco - Visitacion Valley

The former Schlage Lock site is located in the heart of Visitacion Valley. Visitacion Valley is a neighborhood located in the south eastern quadrant of San Francisco, bounded by McClaren Park to the north and west, Highway 101 to the east, and the City of Brisbane to the south. It encompasses three smaller, largely residential neighborhoods, the central part of the valley, Sunnydale, and Little Hollywood. Several public housing projects are located in Sunnydale, while Little Hollywood and the central valley neighborhoods contain

single-family homes and some commercial areas. The Visitacion Valley's residents account for 2.3 percent of the San Francisco's total population. A recent study published by Social Compact estimates the 2007 population at 18,599, an increase of six percent over the last formal US Census in 2000. According to these 2000 census estimates, over 93 percent of the Visitacion Valley's residents belong to minority groups, including nearly 50 percent of the district's total population who were of Asian ancestry. Details of these estimates appear in the table below.

Table 1 – Visitacion Valley Population Details¹

Category	Count	Percent
Total Population (2000)	18,069	100%
Male	-	48.8
Female	-	51.2
Foreign Born	-	50.0
Household Size	4.0	-
White	1,252	6.9
African-American	3,516	19.5
Asian	8,941	49.5
American Indian and Alaskan Native	28	0.2
Some other races	649	3.6
Two or more races	433	2.4
Hispanic	3,250	18.0
Median Household Income (2007)	\$67,523	-
Median Home Sale Value (2007)	\$628,000	-
Living in poverty (1999)	2,586	14.4

According to a 2006 statistical analysis of San Francisco neighborhoods published by the San Francisco Public Health Department, the Visitacion Valley has a much larger proportion of homeownership than the City average. Sixty-seven percent of residences in the neighborhood are owner occupied, contrasted to the City average of 39 percent. Visitacion Valley residents tend to live longer in their homes than residents of other City neighborhoods. Sixty-two percent of Visitacion Valley residents have lived in their homes at least five years, exceeding the City average of 54 percent. The district also has a much larger number of homes classified as overcrowded than the City norm. The Health Department classified 34 percent of households as overcrowded, as opposed to the City average of 11 percent.

¹ MOCD 2005-2010 Consolidated Plan, Visitacion Valley Market Overview, 2008 (Social Compact), Visitacion Valley Neighborhood Profile (MOCD, 2008), Neighborhood Indicator Profiles (SF Health Department, 2006).

Among employed Visitacion Valley residents over the age of 16, 28 percent are employed in office and sales-related occupations, 21 percent are employed in manufacturing and transportation, 21 percent are in service occupations, 19 percent are professionals and managers, and the remaining 9 percent are involved in construction or maintenance. The district's 7 percent unemployment rate is slightly above the national and city average, with substantial variation between ethnic groups. Asian residents had a 5 percent unemployment rate, while the respective rates for Hispanic and African American residents 9 percent and 13 percent. Incomes in the constituent neighborhoods of the Visitacion Valley vary dramatically. The average annual household income in Sunnydale is slightly over \$31,000, less than half the \$64,000 average for households in the central valley and Little Hollywood neighborhoods. Poverty is prevalent, with 20 percent of households earning less than \$15,000 per year. Educational attainment is below average. More than 40 percent of residents lack high school diplomas, and 23 percent of residents over the age of 24 departed school before reaching the ninth grade.

The recent housing crisis has had a pronounced effect on the Visitacion Valley. Along with other San Francisco neighborhoods with large minority populations, Visitacion Valley has a disproportionately high foreclosure rate -- 2.3 per every thousand homes in 2007, according to an analysis released by Dataquick, trailing only Bayview among San Francisco neighborhoods. Median home sale prices have declined sharply. The real estate market tracker Trulia reports median home sale prices falling over 13 percent in the past year, from \$565,000 in 2007 to their current average of \$490,000. By contrast, home prices in San Francisco have declined only 7.1 percent over the past year.

3.1.4 City of Brisbane

Situated on the southern boundary of San Francisco, the City of Brisbane developed along a branch of the Southern Pacific railway line in the early twentieth century. Originally known as Visitacion City, it evolved from a residential housing development of the American Realty Company, a replacement habitat for survivors of the 1906 San Francisco earthquake and fire. The town changed its name to Brisbane in the 1920's and was finally incorporated in 1961.

Nearly 50 percent of the City's land area of slightly over 20 square miles lies vacant, primarily sections along its northeast ridge and along the San Francisco Bay front. According to 2006 estimates by the California Department of Finance, the City of

Brisbane’s population stood at 3,744, a 0.0 percent increase over 2005. Table 2 provides a summary of demographic data derived from the last formal census in 2000, supplemented by economic data from California EDD and the California Association of Realtors.

Table 2 - City of Brisbane Population Details²

Category	Count	Percent
Total Population	3,597	100 percent
Male	1,806	50.2
Female	1,791	49.8
Median Age	40.3	-
Household Size	2.20	-
White	2,624	72.9
African-American	38	1.1
Asian	524	14.6
American Indian and Alaskan Native	24	0.7
Some Other Race/2 or More Races	387	10.7
Hispanic (included in categories above)	550	15.3
Median Household Income	\$63,684	-
Median Home Value (2007)	\$687,000	-
Unemployment Rate (February 2008)	100	6.4
High School Graduate	455	16.8
Bachelors Degree	634	23.4
Graduate or Professional Degree	458	16.9
Foreign Born Residents	735	20.9

Incorporated as a general law city, the City of Brisbane operates under a council/manager form of government. Legislative power is entrusted to the City Council, which is elected at large to staggered four-year terms and chooses the City mayor each year from within its ranks. The City Council acts as the City Redevelopment Agency in conjunction with a variety of departments and divisions within the City, which deal with redevelopment issues and projects as they arise.

City Council meetings are held on the first and third Mondays of each month at 7:30 p.m. at the Brisbane Community Center, 250 Visitacion Avenue in Brisbane.

Brisbane’s economy is dominated by the industrial park along the Valley Drive corridor, and the office parks at Sierra Point. Their influence is such that the City’s population virtually doubles during weekday working hours with the influx of commuters from

² Profile of General Demographic Characteristics, 2000 (*U.S. Census Bureau*), Labor Force Data for Sub-County Areas, February 2008 (*California EDD*), Onboard Informatics, 2008.

adjacent and outlying cities. Among the city's leading employers are IGN, Hitachi, Dolby, and Intermune.

Like other areas of California, Brisbane's housing market has experienced a downturn over the past year. During the early stages of the housing market decline, Brisbane appeared to be immune: no foreclosures were filed during the first eight months of 2007, following a pattern observed in the most expensive Bay Area housing markets. Recent data from the real estate tracker Trulia indicates that the City's median home sale price has dived 41.5 percent over the past year, dropping from \$867,500 in 2007 to the current level of \$507,500. Across San Mateo County, foreclosure rates have risen drastically. A July RealtyTrac survey revealed that San Mateo led the nine counties in the San Francisco Bay Area in the percentage increase in foreclosures, rising 831 percent since July 2007.

Over the past few years, the City of Brisbane has been working with Universal Paragon Corporation (UPC) on a plan for cleaning up and redeveloping the Brisbane Baylands, an area of 660 mostly vacant acres between the Bayshore freeway and the developed portion of the city. Roughly half of the area is a former municipal landfill, while most of the remainder was home to a Southern Pacific railyard. The plan involves construction of a mixed-use, transit-oriented development in the Baylands area. A Specific Plan for the proposed development was submitted to the City of Brisbane by UPC, in February of 2006 and is under environmental review by the City of Brisbane.

3.1.5 Local Organizations

Below is a summary in alphabetical order of the key local organizations that have been established to serve Visitacion Valley and the City of Brisbane.

Asian Pacific American Community Center (APACC): APACC is a grassroots, non-profit organization founded in 2000 by community activists in the Visitacion Valley and Bayview/Hunters Point neighborhoods of San Francisco. APACC serves about 500 people annually, mostly low-income seniors, operating a bilingual information and referral center for Asian Pacific Americans in Visitacion Valley and providing assistance in housing, employment, voting questions and counseling service for monolingual Chinese community members in a neighborhood where 23 percent of residents, predominantly Asian American, are non-English speaking.

Brisbane Baylands Community Advisory Group (BBCAG): Formed as a community advisory committee to DTSC in 2005, the BBCAG is a group of volunteer individuals who represent the composition, diversity and interest of the local community. The BCCAG provides an opportunity for all affected and interested community members to openly learn, discuss, and provide advice to the DTSC and the San Francisco RWOCB regarding environmental cleanup activities at the Brisbane Baylands sites. The BBCAG meets on the third Tuesday of the month from 7:00 p.m. to 9:00 p.m. at the Brisbane Community Center, 250 Visitacion Avenue in Brisbane.

Chinese for Affirmative Action (CAA): This organization was founded in 1969 to empower the Chinese community through increased political and civic participation. CAA's primary office is located in the heart of San Francisco's Chinatown and a satellite office is maintained at VVDC's office in Sunnydale. The satellite office was established in response to the dramatic increase of primarily immigrant Chinese and other Asian residents in Visitacion Valley. Work in this office has focused on developing community trust and building relationships through the provision of various social services programs, as well as establishing networks with other neighborhood based service providers and leaders to assist in developing cross-community communications.

Little Hollywood Residents Group: This newly formed group is an informal community of residents from the Little Hollywood neighborhood, which meets periodically to discuss issues relevant to the community, and works to maintain and enhance the character and livability of Little Hollywood, improve the quality of life for neighborhood residents, and coordinate information sharing and united representation of neighborhood issues with local government. Meetings occur approximately four times a year, either at the Korean Church or NorCal on Tunnel Avenue. Meetings and other news are announced by email; additionally meetings are announced by leaflets delivered to over 400 residential addresses. Contact littlehollywood@comcast.net for more information, or call Linda McKay at 468-1262.

Samoan Community Development Center (SCDC): The Samoan Community Development Center was founded in 1991 as a nonprofit organization serving the Samoan and Pacific-Islander communities in the Visitacion Valley, Bayveiw Hunters Point, and other regions within the City and County of San Francisco. Its stated mission statement is to improve the quality of life for Samoans and Pacific Islanders through self-help, economic self-sufficiency, community solidarity, and the preservation of Samoan and

Pacific Islander cultures, customs, and traditions. The SCDC provides social services programs and outreach targeted at youth, family, and seniors.

Visitacion Valley Business Opportunities and Outreach to Merchants (VVBOOM):

This organization is housed in the VVDC's offices and maintains a satellite office on Leland Avenue in the heart of Visitacion Valley. VVBOOM's purpose is to build connections between businesses, residents, and service-providers and to enhance business opportunities and bring resources to support business growth in the Visitacion Valley. VVBOOM's ultimate goal is to help revitalize the entire community by targeted improvements along the Leland/Bayshore Commercial Corridor. VVBOOM follows a plan of action developed by the community during a series of community meetings. VVBOOM's objectives are: 1) safety, 2) cleanliness, 3) physical design, 4) economic development, and 5) community development.

Visitacion Valley Citizens Advisory Committee (VVCAC): In 2006, the Mayor of San Francisco established a Citizens Advisory Committee to provide the City and its Redevelopment Agency information on a redevelopment district that includes the Schlage Lock site, a portion of the Southern Pacific railyard, and a section of the commercial district along Leland Avenue, the neighborhood's main thoroughfare. The VVCAC's stated goal is the revitalization of the project area as a flagship model of sustainable development incorporating environmental stewardship, social equity, and economic development. The committee serves as a review panel for plans and documents related to the redevelopment project, and holds regular public meetings, providing a forum for discussion of issues affecting residents and business interests in the survey area. The CAC's public meetings are normally held on the second Tuesday of each month at 6 pm at 401 Tunnel Avenue in San Francisco.

Visitacion Valley Community Development Corporation (VVDC): Visitacion Valley CDC is a non-profit organization located in San Francisco's Visitacion Valley neighborhood. In its current role, it serves as an overall community organizing and coordinating agency for low-income Visitacion Valley residents, ensuring that needed services and programs are available and effective. VVDC's offices are located at 1099 Sunnydale Avenue and this three-story community center offers a wide range of services to Visitacion Valley residents including the local Boys & Girls club, a low-cost health clinic, local job training, and job placement.

VVDC CBO Community Conveners: VVDC also sponsors the community based organizations (CBOs) community conveners program which is an effort to provide services to meet community needs; promote communication between various CBOs, public agencies, and area residents; and facilitate cross-organization problem solving. The Community Conveners have a webpage on VVDC's website and meet the third Tuesday of each month at the Village offices to discuss and collaborate on community issues.

Visitacion Valley Community Center (VVCC): This community center has been providing community services and a local gathering spot for over 85 years. The Center provides a wide range of senior services, including free lunches every day of the year, English language instruction and citizenship classes, on-site daycare for over 200 children, and food distribution. An estimated 650 residents use the Center's services annually. The VVCC also publishes the Grapevine, a monthly community newspaper that has a circulation of 5,500.

Visitacion Valley Planning Alliance (VVPA): Formed in 1999 in response to a proposal to build a Home Depot on the Schlage project site, the VVPA has about 350 members, 30 to 50 of which regularly attend meetings. As stated on its website, its goals are to:

- Assess existing land use, transportation and ecological conditions;
- Create a comprehensive plan with a scope including Schlage Lock, Leland Avenue and Bayshore Boulevard, and promoting wise development for Visitacion Valley;
- Capitalize on ongoing community projects in the area, such as the Visitacion Valley Greenway, the Third St. Light Rail, the new Heritage Homes, Britton Courts and John King Senior Housing, Executive Park Development and future development on the Baylands.

The Alliance meets from 10 am to noon on the second Saturday of each month at the Visitacion Valley Community Center, located at 66 Raymond Avenue in San Francisco.

4.0 COMMUNITY CONCERNS AND ISSUES

4.1 History of Community Involvement

DTSC is committed to keeping the communities of Visitacion Valley, Brisbane, and the larger area of San Francisco, informed of site activities and involved in all relevant decision-making processes for the project. DTSC began working on the former Schlage Lock and Southern Pacific site in 1991 and has conducted a variety of public participation tasks which have included:

- April 7, 1989 – Public Relations Plan released for Southern Pacific Company Railyard (Mara Feeney & Associates)
- July 13, 1995 – Community Profile released for Schlage Lock (GCA Strategies)
- December 1997 – DTSC Fact Sheet announcing proposed use of the Soil Vapor Extraction system. No public meeting is documented.
- April 30, 2000 – Public Participation Plan update for Schlage Lock released (Mara Feeney & Associates)
- February 1, 2002 – DTSC Fact Sheet released - Public Notice of Availability of Remedial Investigation of Soils Report for Schlage Lock and Public Meeting Announcement
- February 28, 2002 - Community Meeting on Remedial Investigation of Soils Report, Visitacion Valley Middle School
- March 2, 2002 - Community Planning Charette hosted by Urban Ecology at the Schlage Lock Office Building, Bayshore & Leland Avenue. Presentations given by DTSC, CCSF, Treadwell & Rollo
- March 6, 2002 –Community Meeting to present Community Consensus Redevelopment Issues hosted by Urban Ecology, Church of the Visitacion
- November 2003 – Public Participation Plan update for Schlage Lock released
- April 1, 2005 – DTSC circulates Brisbane Citizens Advisory Group Recruitment notice and application forms

- April 17, 2007 - DTSC presentation to Brisbane Citizens Advisory Group
- August 2008 – DTSC Fact Sheet – Update on Environmental Activities at the Former Schlage Lock and Southern Pacific OU-1 Sites
- August 19, 2008 - DTSC presentation to Brisbane Citizens Advisory Group, Schlage Lock and Universal Paragon Corporation Sites
- September 9, 2008 - DTSC Presentation to San Francisco Citizens Advisory Committee, Schlage Lock and Universal Paragon Corporation Sites
- September 13, 2008 – DTSC Presentation to VVPA, Visitacion Valley Community Center

4.2 Community Interviews and Results

In winter 2008, representatives of DTSC interviewed 22 individuals from the Brisbane, Visitacion Valley, and larger regional San Francisco area to determine their interest in environmental activities for the two sites. Individuals representing the following categories participated in the interviews:

- Residents of the Visitacion Valley area including Little Hollywood, Central Area and Sunnydale
- Local business owners
- Representatives of local environmental organizations
- Representatives of local social/political organizations
- Representatives of the City and County of San Francisco
- Representatives of BBCAG
- Representatives of the City of Brisbane

All individuals interviewed were asked a series of questions developed to determine the level of community interest and concern about the cleanup of the site and to identify local communication needs and preferences. The summary of community concerns and issues

presented below is based on information gathered from community surveys and community interviews.

Appendix A provides a summary of the community survey and results. Appendix B provides the list of individuals interviewed, the interview questions and associated responses.

4.3 Summary of Interview Responses

The majority of individuals interviewed characterized themselves as being very interested in environmental investigation and cleanup activities at and requested that they be kept informed of project activities.

Presented below is a brief summary of key issues and concerns raised by community members during the individual interviews, followed by DTSC's responses, to show how these issues will be addressed.

4.3.1 Dust Management

The number one concern expressed by interviewees was the management of dust during demolition activities, during remedial activities, and after remedial activities are completed and the site is vacant, unpaved and awaiting redevelopment. Ninety percent of individuals interviewed were concerned about dust management protocols and procedures, and while optimistic, expressed concern and skepticism that current best management practices for dust would not be entirely successful. These individuals noted that the Visitation Valley area is very windy and the wind patterns are inconsistent and tricky; further, since the area is a valley, the wind currently swirls around in varying patterns spreading dust and dirt everywhere. They were concerned that the added exposed soil from the Schlage Lock property demolition, remediation, and eventual redevelopment activities would exacerbate the problem, and the resulting dust impacts would be widespread and substantial.

Interviewees were equally concerned about the general nuisance of the dust, as well as potential health impacts.

Many interviewees state that air monitoring during all activities would be necessary both at the immediate project site and at the fence line. Several individuals requested air monitoring stations be set up within the community to ensure that off-site impacts were being caught and dealt with. Real time air monitoring was seen as one-way to effectively

deal with dust issues to give residents a level of confidence that dust management practices were effective.

4.3.2 Off-site Impacts

The second largest area of concern expressed by interviewees was off-site impacts from demolition and remediation activities. About 70 percent of respondents were concerned about dust, traffic, noise, and odors, respectively.

Dust: Concerns regarding dust are summarized in Section 4.2.1.

Traffic: Interviewees noted traffic in the area is already congested and it is very difficult at times to navigate in and out of the Visitacion Valley area. They felt the increased number of trucks associated with site activities could not be readily absorbed or dealt with given the current street system in the area. They stated that these trucks would cause delays to area residents; expose them to increased pollution and particulate matter – particularly when trucks were idling at stop lights or when queued up at the site; would put unnecessary wear and tear on already maxed out roads; would spread existing dust and dirt around the area; and would be a general nuisance to area residents. Several interviewees wanted to know how trucks would enter and exit the site, what hours trucks would be allowed to run, and measures that could be taken to lessen impacts to area residents.

Noise: Interviewees noted that a certain amount of noise and disruption would be associated with remediation activities particularly because the site is in the middle of a densely populated residential area. While noise was largely seen as a nuisance that area residents could live with, interviewees did want to see reasonable hours of operation enforced, local codes and ordinances for noise adhered to, and restriction of work on early mornings, evenings and weekends.

Odors: A few interviewees noted that there might be odors associated with the site, particularly during large-scale excavation activities.

4.3.3 Potential Health Impacts

About 75 percent of individuals interviewed expressed concern about potential health impacts during demolition and remediation activities from lowered air quality during remediation activities, with specific attention being called to the disproportionate share of

health impacts on fragile area residents including seniors and children. It was noted several times that this project site sits in the middle of a densely populated, residential area. Interviewees expressed concern over potential exposure to contaminated dust resulting from remediation activities and insisted that mitigation measures be in place, to protect sensitive, nearby populations. Individuals also expressed concern about exposure to particulate matter from idling trucks and increased truck traffic, and construction equipment, related to site activities.

4.3.4 Pedestrian and Area Resident Safety

About 25 percent of individuals noted that the project site is in an urban area that has a large pedestrian population. These individuals were concerned that individuals could be easily hurt by trucks entering and exiting the site, and traveling on area roads, since many of the pedestrians are seniors and children that do not always strictly obey traffic rules. They advised that caution be used by all truck drivers to ensure the safety of area residents.

4.3.5 Length of Time of Investigation and Cleanup Process

About 40 percent of the individuals interviewed expressed a desire for the cleanup project to move forward and for the site to be redeveloped. A few individuals were frustrated by the long delays in the project and noted that investigation activities have been going on for close to two decades. Several individuals stated they were hopeful that with UPC as the new owner of the Schlage Lock site cleanup and redevelopment would proceed at a more rapid pace.

4.3.6 Levels of Contamination

Several interview participants expressed interest in the impacts to area groundwater, the extent of groundwater contamination, and the levels and depth of soil contamination. Individuals were curious what types of cleanup methods might be appropriate, and a few individuals questioned if it was really possible to “clean” the site completely, noting that cleanup is confounded by changing technology, and background levels of contamination.

4.3.7 Project Phasing and Project Schedule

Several individuals were interested in how the remediation and redevelopment project would be phased, which areas would be redeveloped first, and how this would coincide with the cleanup schedule.

4.3.8 Cleanup Process

About fifty percent of the individuals interviewed inquired about the site investigation and cleanup process, how it would be accomplished, the length of time associated with cleanup, and who would be responsible for paying for the cleanup.

4.3.9 Land Reuse

All interview participants were aware that the site was slated for redevelopment and 95 percent were supportive of returning the land to a higher and better use, particularly one that would benefit the community. Most individuals agreed that any cleanup must support future planned land uses, and any cleanup done must protect human health and the environment.

4.3.10 Communications

Ninety percent of individuals interviewed, stated that it was important that DTSC provide consistent, understandable information to area residents and local businesses. It was noted that transparency and disclosure in all communications will go a long way towards fostering trust. Interviewed participants noted that there are various, unique and ethnically diverse segments of the population, and they had specific ideas on how to effectively communicate project information to these groups, as summarized below.

- **Project Briefings:** Interview participants noted that small project briefings would be an appropriate means to provide them with specific information, such as an overview of the planned cleanup plan, prior to the more formal community meetings. For maximum effectiveness and participation, these briefings should be held as part of existing community meetings.
- **Email Updates:** City and county officials, the majority of representatives of local environmental and social organizations, as well as local business owners, stated that they would like email project updates when there is something of

importance to report. These updates should be content-driven, and provide an overview of project activities, including any new findings or information that has the potential to impact area residents, adjacent communities, and local businesses.

- **Fact Sheets:** Fact sheets were seen as an appropriate method to provide a large amount of information to the community, and larger regional public, at critical points in the project. There was some concern whether, because of their size and complexity, fact sheets would be widely read.
- **Flyers:** One-page flyers with the main points of the project summarized and graphics used to enhance understanding were seen as the most effective means of communicating complicated technical information to the Chinese, Hispanic, and larger lay-community.
- **Methods of Distribution:** Several methods of distribution were mentioned with the most effective method cited as using local youth groups to hand-deliver the fact sheet/flyer to area residents and mailing to the entire 94134 zip code as well as to appropriate addresses in the 94014 and 94005 zip codes.
- **Work with Community Leaders:** Interview participants from the city, county and local environmental and social organizations noted that they have an established network to pass information along through the community. They maintain email trees, and would use these to pass along project information to their constituencies. They also stated that their offices could be used as distribution points for project information, such as fact sheets, flyers and public notices.

4.3.11 Benefits to Local Community from the Project

Several individuals noted that the planned redevelopment is quite large, probably the largest the area will ever see. As such, they felt strongly the local community should share in the short and long-term economic benefit from such a project. This included having a local hire component to the remediation and redevelopment aspects of the project whereas qualified local people from the community would be given priority status for project work, as practicable and legal; instituting a local-job training program for the

project; and having some type of economic mechanism so local merchants would eventually benefit from the development in the area.

5.0 PUBLIC PARTICIPATION ACTIVITIES

A description of each public participation activity planned is presented below; Table 3 provides the schedule for these activities.

5.1 Purpose and Objectives of Plan

The PPP objectives to address community concerns in the former Schlage Lock and Southern Pacific site area are to:

- Ensure that the local community is provided with timely and accurate information relating to site investigation and cleanup activities;
- Provide the local community with an opportunity to ask questions about planned investigation and cleanup activities;
- Encourage representatives from the local community to share their concerns and identify interests and issues associated with site cleanup;
- Formally document community concerns and identify specific public participation activities, to ensure that the community is involved in the agency decision-making process; and
- Identify the most effective methods to address community interests and concerns throughout the life of the project.

5.2 Recommended Public Participation Activities

The activities described below have been designed to fulfill DTSC's public participation requirements and meet the objectives stated above.

5.3 DTSC Information Contacts

Information contacts have been established for the public to direct questions and concerns about the project. These contacts will also be included on all information distributed to the public by DTSC.

Virginia Lasky
Project Manager
Department of Toxic Substances Control
700 Heinz Avenue, Suite 100
Berkeley, CA 94710-2721
vlasky@dtsc.ca.gov
(510) 540-3829

Wayne Hagen
Public Participation Specialist
Department of Toxic Substances Control
700 Heinz Avenue, Suite 100
Berkeley, CA 94710-2721
whagen@dtsc.ca.gov
(510) 540-3911

For Media Inquiries:

Claudia Loomis
Public Information Officer
Department of Toxic Substances Control
8800 Cal Center Drive
Sacramento, CA 95826
cloomis@dtsc.ca.gov
(916) 255-6578

Spanish Language Contact:
Jacinto Soto
(510) 540-3842

Chinese (Mandarin) Language Contact:
Cindy Chain-Britton
(916) 445-4413

5.3.1 Mailing List and Email List

A key contact mailing list has been compiled for the site. This list includes the names of property owners and residents within a quarter mile radius; survey and interview participants; local schools; local social and political organizations; public agencies; environmental groups; local churches; and city, state, and federal elected officials.

The mailing list will be updated prior to each mailing to ensure the information is current. Additionally, the list will be updated continually with the names and contact information of individuals that specifically request to be added to the list.

An email list with about 100 addresses has been prepared for the site, and includes representatives of the city and county, local organizations, interview participants, and community members. The email list will be updated regularly to ensure accuracy of the information and to add the addresses of individuals that request to be to the list.

A copy of the key contact mailing list can be found in Appendix C.

5.4 Information Repository

To facilitate community access to key technical documents, local information repositories have been established at the Visitacion Valley Branch of the San Francisco Public Library, and the Brisbane Library, a branch of the San Mateo County Library.

These repositories include copies of key technical documents, the PPP Update, fact sheets, work notices, and other new technical documents as they are developed and approved. When visiting the libraries, please ask to speak to the Reference Librarian to access the documents pertaining to the Schlage Lock project.

Visitacion Valley Branch, San Francisco Public Library
45 Leland Avenue
San Francisco, California 94134
(415) 355-2848
Contact: Wen Chin, Branch Manager (415 355-2848)

Current library hours:

Monday	12:00 to 8:00
Tuesday	12:00 to 8:00
Wednesday	12:00 to 8:00
Thursday	12:00 to 8:00
Friday	12:00 to 6:00
Saturday	12:00 to 5:00
Sunday	Closed

Brisbane Library, Branch of the San Mateo County Library
250 Visitacion Avenue
Brisbane, California 94005
(415) 467-2060
Contact: Barbara Blanchard, Branch Manager (415 467-2060)

Current library hours:

Monday	10:00 to 6:00
Tuesday	10:00 to 6:00
Wednesday	12:00 to 7:00
Thursday	1:00 to 7:00
Friday	1:00 to 6:00
Saturday	1:00 to 6:00
Sunday	Closed

Administrative Record: In addition to the library repositories, the complete project file will be available for review at DTSC's regional office in Berkeley.

Department of Toxic Substances Control - File Room
700 Heinz Avenue,
Berkeley, CA 94710
510-540-3800 – call for an appointment
Hours: 8:00 a.m.-5:00 p.m. M-F

EnviroStor Database: Copies of key technical reports, fact sheets, and other site-related information are available on-line at DTSC's websites:

http://www.envirostor.dtsc.ca.gov/public/profile_report.asp?global_id=38340157, and
http://www.envirostor.dtsc.ca.gov/public/profile_report.asp?global_id=41490037

5.5 Fact Sheets

DTSC will prepare fact sheets at key project milestones to provide interested citizens and broader regional community, with information about investigation and cleanup activities.

At a minimum, one fact sheet will be prepared annually to provide an overview of the site during the course of the year.

A fact sheet will be prepared to announce the completion of the draft Remedial Action Plan (RAP). This fact sheet will describe the nature and extent of the contaminants, the various remedies evaluated for site cleanup, and the recommended cleanup approach. The fact sheet will announce the start and end dates of the public comment period and the date and time for the public meeting to discuss and comment on the draft RAP. The fact sheet will be available in English, Chinese and Spanish.

The fact sheet will be distributed to all individuals on the mailing and email list. Additionally, the DTSC will coordinate with Green Stewards and VV CDC to have the fact sheet hand-delivered to residents.

Additional fact sheets may be drafted throughout the cleanup process, as warranted by changes to the project and/or community interest.

5.6 Project Flyers

A one-page project flyer will be prepared as a supplement to the fact sheet. The purpose of the flyer will be to summarize key project information for community members that may not want to read the four-page fact sheet. This flyer will be written in simple language,

key items about the cleanup will be bulleted, and pictures will be used to enhance understanding. The flyer will be prepared in English, Spanish and Chinese.

The flyer will be inserted into the fact sheet and will also be distributed and posted at various drop-off points within Visitacion Valley and Brisbane including: Visitacion Valley Community Center, VVCDC offices, VVBOOM offices, Visitacion Valley Library, Asian Pacific American Community Center, various local businesses on Leland Avenue, City of Brisbane library, and the City of Brisbane offices. It may also be hand-delivered to residences by local youth groups.

5.7 Public Notices

Public notices announcing the availability of the draft RAP document for public review and comment will be placed in the following newspapers: Visitacion Valley Grapevine, Sing Tao, and El Messenjaro. The Visitacion Valley Grapevine newspaper was cited most often by interviewees as their source of local information; the Sing Tao newspaper was cited most often by Chinese interview participants as their source of information.

The public notice will include the following information:

- A brief overview of the cleanup plan proposed in the draft RAP;
- The location of the information repository where this document is available for review;
- The start and end dates of the public comment period;
- The address to which members of the public can send written comments;
- An announcement of the time, date, and location for the public meeting; and
- DTSC project staff contact information.

5.7.1 Community Briefings at Existing Community Meetings

DTSC will present project information at existing community meetings, as needed. These briefings will be designed to provide project information to key community members and organizations in a setting where individuals can comfortably ask questions. The purpose of these meetings will be to ensure that the community has a good understanding of technical project issues, that the needs of the community are being identified and met,

and to continue to build relationships and trust between DTSC and the community. These briefings will be held at the discretion of the DTSC Project Manager, Public Participation Specialist and community members.

At a minimum, DTSC will present a short summary of the draft RAP at the CAC, BBCAG, Visitacion Valley Community Center regular senior morning exercise meeting, VVPA, and VVCDC meeting. A list of community meetings and locations is provided in Appendix E.

5.8 Public Meetings

DTSC will hold a public meeting at the mid-point of the public comment period on the Draft RAP, to explain the cleanup process to interested community members, to answer questions, and to receive public comments on the draft RAP and associated CEQA document. Chinese and Spanish translators will be available at this meeting.

The meeting will be held at Visitacion Valley Community Center. This location has been used successfully by DTSC in the past and has been cited as the most convenient, by interview participants.

Other community meetings may be conducted, as warranted by public interest and upon request. Chinese and Spanish translators will be available at each meeting.

5.8.1 Responding to Public Comments

Public comments may be received through direct mail, phone calls, emails, and at community briefings and public meetings. All communiqués distributed by DTSC will include the phone number of the DTSC contacts to call with questions or comments about the environmental cleanup. Comments will be responded to promptly either orally or in writing.

A Response to Comments will be prepared to address comments received during the public comment period on the draft RAP. The summary will explain how public comments were considered and how they were, or were not, incorporated into the final cleanup decision for the site. All individuals that provided comments will be sent a copy of the Responsiveness Summary. In addition, the Response to Comments will be placed in the information Repository and the Administrative Record for the project. The Response to Comments document will also be available electronically on DTSC's EnviroStor database.

5.9 Additional Activities

DTSC may conduct outreach activities in addition to those described above. To maximize participation, outreach activities may also be implemented, as suggested by community members.

If significant new information becomes available, the information will be provided to the community. If information substantially changes the features of the cleanup set forth in the RAW document DTSC may seek additional public comment.

5.10 Schedule of Public Participation

Table 3 presents a tentative schedule for the implementation of public participation activities.

Table 3 – Public Participation Plan Update and Project Schedule

Public Participation Activity	Schedule
Develop and update mailing list	January 2008, ongoing updates
Prepare and issue community survey	May 2008
Conduct community interviews	Winter 2008
PPP Update completed	February 2009
Issue fact sheet for Draft Remedial Action Plan	Spring/Summer 2009
30-day public comment period for RAP	Spring/Summer 2009
Public meeting for RAP	Spring/Summer 2009
Prepare responsiveness summary	Summer 2009
Final cleanup plan; cleanup design documents and bidding for the Site Cleanup	Summer 2009
Begin Site Cleanup	Summer 2009

Appendix A – Community Survey and Results

Community Survey and Results

June 2007 Survey Written Comments

1. I'd like to see some shopping centers built, but also have concerns about the surrounding neighborhoods and riff-raff hoodlums hanging out. Sure would be nice to see a Home Depot or Lowes, and maybe a Walmart and a big chain grocery store.
2. No development of any kind should be approved until all toxics are removed, not just covered up.
3. I heard the toxic pollution is dangerously high, endangering the Bay Area communities. I also heard of possible plans to include extensive renewable energy farms. I am also very supportive of this as an obvious requirement for any usage of the Baylands.
4. I have lived in this area 50 years. This cleanup activity has been going on many years. I hop it will be finally resolved.
5. Sites are quite toxic and the owner has been known to take the shortest route possible and bypass & short cut cleanup efforts and building codes.
6. The plans are exciting, progress seems slow.
7. We own a business located on Geneva Ave. We would love for our surrounding area to be as clean and well kept as our property. Unfortunately, we loose a great number of guests due to the fact that the surrounding area is not inviting. Cleaning up these locations would be very beneficial for both cities. Going a step further: if cleanup is approved, adding retail and dining outlets would be A+. Considering Daly City (west: Cow Palace side) and Brisbane loose a tremendous amount of business. I would love to be a part of any talks. As a business owner, I feel this project would be a great move in the right direction. Taking into consideration all safety/hazard issues and cons to this project be said.
8. I want to know what bio-remediations, if any, has been studied.
9. I do not know much about this site but I like to know, more, so I am not person to talk to get more information about this site.
10. I question why you believe the site is so toxic that it requires cleanup and if you're going to clean it up, where are you going to put or truck this toxic materials. What is it going to cost? Why not just zone it industrial and use it?
11. We own property on Leland Avenue.
12. Can these sites be treated as brownfields? What can DTSC do to have these sites cleaned up on a fast track schedule? Can the state or city of San Francisco take over these sites, clean them up and back charge the owners?
13. I would be interested in a concise history of operations, property ownership, and RI/FS activities conducted to date.
14. Put information on city website, encourage the strictest standard for remediation, encourage looking at sites near OU2 and its environmental safety and impact to the surrounding area.
15. I attended original planning meetings years ago but lost interest when nothing happened, process is painfully slow. We have lived in Visitacion Valley at same location for 25 years. Still waiting for quality retail stores – supermarket #1 priority.
16. I would be interested in finding out what will happen to these sites. Also, how does it affect the water being supplied to the surrounding neighborhoods?
17. Please be more specific in how much soil you remove and how you treat the groundwater. Have you removed or treated 10%, 20%, 30%, etc. How much more, in percentages, do you fell still has to be done? Thank you for what you are doing.

18. As you well know, I helped the Brisbane group start, but find it very difficult to work with folks who refused to help us years ago. No one asked for a clean up of the garbage landfill, there isn't much to do. No more housing.
19. The Schlage Lock site has been a blight on the neighborhood for many years and it's time for the people responsible to clean up their mess.
20. I think it is a shame that the property of Schlage Lock and the old Southern Pacific yard is going to waste. It is just sitting there and has been for years. I grew up in San Francisco in the Bayview Hunters Point area, so I remember when they were in operation, both sites. I think that a shopping plaza should be built there that will include a Safeway. It is sad that we the residents on this end of Daly City have to go way across the world to shop for food or clothing. We could really use a shopping center there. It would help a lot and it would bring value to the community.
21. I lived in the Visitacion Valley all my life. My husband worked for Schlage Lock for 5 years. My best friend's mother worked there for 30 years. I am very concerned.
22. I'm concerned about any new development on any of these sites. Reasons:
1-traffic, 2-water supply is a problem.
23. Well, its been (the site) vacant not open for business for a long time. I would like to see the Schlage Lock soon in business again.
24. Like to know the completion date of cleanup at these sites. What is the development groundbreaking date? Completion date.
25. Any information is always welcome regarding the development or planning of our community.
26. Is the current PG&E site at Bayshore and Geneva (former asphalt plant, former other manufacturing) under consideration? The reason I ask, is that our potable water supply lines run through that site and they are very old.
27. The landfill and all of OU2 and most of OU1 fall within the Bayshore School District's attendance area. I would like to keep the Board of Trustees periodically updated on the mitigation and plans. Thank you.
28. I'm new to Brisbane, therefore, I've never heard anything about these sites. I am interested in community development and I appreciate the materials. As I become more informed, I may decide to become more involved.
29. Schlage didn't put all the toxic in the back of their property. Southern Pacific used to clean their train motors back there. I watched them because I worked near the shipping department and watched what was going on and told this to others at meetings at the Community Center, 66 Raymond. Worked 44 years for Schlage.
30. If nothing else, it's good to know that people who know are keeping an eye on such matters and that my high taxes are well spent.
31. You should check WWII wartime site history for Schlage and railyards, armaments, etc.
32. Please contact me by email. cuyaworker@sbcglobal.net. I split time in Hawaii these days. These sites are horribly contaminated – just check Midway Village Housing in Daly city (across the way) to assess health/toxic conditions.
33. I used to work on Tunnel Road as a carpenter at Western Art Stone for at least 10 years.
34. I would like to be informed of cleanup progress and especially info on businesses that may develop there.
35. My knowledge of the sites is from many walks through that area. My main interest was exercise and storm water drainage over the 30+ years I've lived in town. I did attend a few meetings at the beginning of planning for the possible development.
36. Email is cost effective and uses no paper. PDF forms can be completed on line no paper and no postage.

37. The buildings on the Schlage Lock site should not be demolished solely for soil/groundwater cleanup. Let them stay in place until a workable site reuse plan is complete and in permit phase.
38. Is there a health threat to people in the surrounding area or is it contained
39. Honestly, I do not know about this.
40. So far, the group seems to be functioning – despite the fact that they have been provided with a “zero budget”. One wonders and loses what confidence they may once have had in “the regulators” when they set in motion the same that keeps the citizen group in a state of “financial stagnation”. Shame on you. The question #1 should be “What does DTSC really know?”. So few tests – so much poison. You should subpoena Southern Pacific’s real estate sale disclosure records. These two toxic waste dumps – the Sierra Point dump and Baylands toxic waste dumps are a public health nightmare. Removal of all toxins under the new European Union List, their “Reach Laws” set the new “minimum” Health Standard for corporate – produced toxins to which all “civilized” nations must comply. Anything less than proof of full compliance with the E.U. Reach Law is nothing more than a white washing of the corporate producers – and the EPA, RWQB, DTSC, and all the rest allow these corporations to leave all those dangerous toxins right in place – to create “forever toxic waste dump”. It’s wrong – it’s downright immoral for all the regulators to join in the fraud and deceit going on. But I’m confident that all who participate in biding and abetting in these toxic torts will have their past due off by law firms such as the one depicted in the movie “Erin Brockovich.”
41. We live near the site at the corner of Bayshore and Sunnydale on Desmond St. I am very concerned about the RAP and how this may/may not affect our health during this process/operation.
42. I would like to know: 1 – a well researched characterization of waste and industrial usage at this site, 2 – what are the alternatives available for cleaning up this site, 3 - what is the total volume of lechate from this site and what is the lechate composed of, i.e., what are all the components of the leachate. And that’s for a start.
43. I feel we have been exposed to toxic contamination here on the southeast side of the city for years now and no one has made the public aware of its detriment. I want more media and public awareness regarding the site.
44. Please use the area for something only no tall buildings.
45. The sooner you clean them up the better.
46. I think you are doing a fine job to eliminate toxins in our environment and protect our citizens. I regret I am too old to be active with you. Gook Luck and God Bless.
47. I am a member of the Brisbane Baylands Community Advisory Group
48. I live and work rather far from these sites and don’t feel an immediate danger but I’d attend a meeting to support those who live or work closer or on these sites`
49. I wish someone would sample this stuff in my front yard. I have tried to cover it with rocks because no one hears me. For someone to check and see what this is, it’s not dirt....



Department of Toxic Substances Control



Linda S. Adams
Secretary for
Environmental
Protection

Maureen F. Gorsen, Director
700 Heinz Avenue
Berkeley, California 94710-2721

Arnold Schwarzenegger
Governor

July 16, 2007

Dear Community Member,

The Department of Toxic Substances Control (DTSC) is overseeing the cleanup activities at the Schlage Lock and former Southern Pacific-Brisbane Sites located east of Bayshore Boulevard in San Francisco and Brisbane. DTSC has prepared this questionnaire to gather information regarding the surrounding community. Your response will also help us define future outreach activities that need to be conducted in the community. Please take the time to read the Site descriptions provided below and give us your feedback. The surveys must be returned to Nancy Cook, DTSC Public Participation Specialist, by July 31, 2007, using the enclosed stamped envelope.

Schlage Lock: The Schlage Lock Site is located at 2401 and 2555 Bayshore Boulevard in San Francisco (see Site Map 1). Schlage Lock manufactured door hardware and lock parts from 1926 to 1999. As a part of their manufacturing process, the company degreased door hardware parts and lock parts with chlorinated solvents which resulted in soil and groundwater contamination. The Site is currently zoned for light industrial use and is surrounded by a combination of vacant land, railroad tracks and residential, commercial and industrial properties.

Environmental investigations were conducted at the Site from 1982 to present. Results of the investigations indicate that volatile organic compounds, primarily trichloroethylene (TCE) and perchloroethylene (PCE), are the main contaminants found in both soil and groundwater. Other contaminants present in soil and groundwater include metals such as arsenic, chromium, cadmium, lead, and nickel. Soil removal and cleanup actions have been conducted at this site since 1996. DTSC plans to keep the community informed of any future cleanup activities on Schlage Lock.

The City and County of San Francisco has been working with the community to formulate a redevelopment concept for the property. A Citizens Advisory Committee (CAC) meets the second Tuesday of each month on the San Francisco side of the Site. The CAC is an advisory body to the Redevelopment Agency for the consideration of a proposed redevelopment project area for Visitation Valley. DTSC has made two presentations to the CAC, when the CAC has requested information on the Schlage Lock Site.

Former Southern Pacific-Brisbane Site: This Site is commonly referred to as the Southern Pacific Operable Unit 1 or OU-1. This Site was used by Southern Pacific Transportation Company for major railcar rehabilitation and locomotive maintenance operations from about 1914 to 1960. In 1995, The Site was divided into two Operable Units, 1 and 2. The northern part of OU-1 is located east of Schlage Lock site in San Francisco and the southern portion of OU-1 extends from Sunnydale to Geneva Avenue and is located in Brisbane (see Site Map 2). Land use surrounding OU-1 is currently mixed residential, commercial and industrial. OU-2 is located immediately south of OU-1 and is overseen by the San Francisco Bay Regional Water Quality Control Board.

Soil and groundwater investigations for OU-1 indicate that volatile organic compounds (VOCs) are the main contaminant in the groundwater. Lower concentrations of VOCs can be found in the soil. Other contamination in the soil and groundwater include total petroleum hydrocarbons (TPH), and metals such as chromium, lead and arsenic. Previous cleanup activities on the Site include soil removal and groundwater extraction and treatment.

DTSC is in the process of developing cleanup plans for OU-1. The cleanup plan(s) is contained in a document called a draft Remedial Action Plan (RAP). This document will summarize the contamination that exists on the site, identify the cleanup goals, evaluate cleanup options and make a recommendation to reach cleanup goals. The Draft RAP is expected to go out for public comment in the winter of 2007. To insure the public understands the Draft RAP, a public meeting will be held during the 30-day public comment period. Public comments will be taken at this meeting and throughout the comment period.

In June 2005, DTSC helped the community form a Community Advisory Group (CAG) for the Brisbane Baylands which consists of Operable Unit 1 (OU-1), Operable Unit 2 (OU-2) and the Brisbane Landfill. The San Francisco Regional Water Quality Control Board is the lead regulatory agency for OU-2 and the Brisbane Landfill. The CAG meets in Brisbane on the third Tuesday of each month to learn, discuss and provide advice to DTSC and the Water Board regarding cleanup activities at the Brisbane Bayland sites.

DTSC wants to thank you in advance for filling out and returning the enclosed community survey by July 31, 2007. Please return the survey in the enclosed envelope or send it to Nancy Cook, DTSC Public Participation Specialist, at 700 Heinz Avenue, Berkeley, CA 94710-2721. If you have any questions regarding the investigation, proposed cleanup activities or the attached community survey, please contact me at (510) 540-3923 or toll free at (866) 495-5651 or by e-mail at ncook@dtsc.ca.gov.

Sincerely,

Nancy Cook
Public Participation Specialist
Office of External Affairs

Enclosure

Please return this DTSC Community Survey in the enclosed envelope to Nancy Cook, Public Participation Specialist, by July 31, 2007. We look forward to hearing from you.

3,500 mailed out - 130 returned

1. Please mark your current knowledge about these Sites.

- I do not know anything about these Sites. **15 - 11%**
- I have heard about these Sites but have little or no information on them. **65 - 50%**
- I know a lot about these Sites. **49 - 38%**
- No Answer. **1 - 1%**

2. Please mark your interest in these Sites.

- I do not know anything about these Sites and cannot tell you if I am interested or not. **12 - 9%**
- I have no interest. I would not be interested in information about these Sites. **1 - 1%**
- I have some interest. I would be interested in hearing or reading more about these Sites. **58 - 45%**
- I am very interested. I would read information mailed to me and talk to people about these Sites. **59 - 48%**

3. Please mark your willingness to attend a meeting regarding these Sites.

- I would not attend a meeting. **23 - 18%**
- I might attend a meeting if it was convenient for me. **69 - 53%**
- I would attend a meeting. **38 - 29%**

4. Please tell us how many times you have attended a public meeting on an issue that concerns you?

- Never **27 - 21%**
- 1-2 times **32 - 25%**
- 3-5 times **23 - 17%**
- More than 5 times **48 - 37%**

5. Do you have a language preference for receiving information about these Sites?

- English **124**
- Spanish **3**
- Chinese **3**
- Japanese **1**
- German **1**
- Swedish **1**

6. We want to tell you more about these Sites. What is the best way to give you information?

- Printed material and/or letters. **109**
- By newspaper. What newspaper do you read? **15**
- By radio. What radio station do you listen to? **9**
- Community meetings. When is the best time for you to attend? **51**
 - During the day **7**
 - In the evening **29**
 - Saturday **15**

7. We sometimes need to talk with community members to learn more. Would you be willing to talk with us?

- No **64 – 49%**
 Yes → How may we contact you? **66 – 51%**

Name _____

Address _____

Telephone number _____

8. Do you know of an active community group or individual in your neighborhood that we should add to our mailing list? If so, please provide us with the following information:

Name _____

Address _____

Telephone number _____

9. Please feel free to add any other comments you may have about these Sites or public participation.

10. If you received this survey by hand-delivery or e-mail and would like to receive more information regarding this site, please complete the information below and we will add you to the site mailing list.

- By checking this box, you are requesting to be removed from the site specific mailing list. Please provide your name and address below for removal.**

Name _____

Address _____

City, State, Zip Code _____

E-mail _____

We appreciate the time you have taken to fill out this survey for us. If you have questions or concerns regarding this Site, please contact the project team:

Nancy Cook
DTSC Public Participation Specialist
700 Heinz Avenue
Berkeley, CA 94710
(510) 540-3923
NCook@dtsc.ca.gov

Virginia Lasky
DTSC Project Manager
700 Heinz Avenue
Berkeley, CA 94710
(510) 540-3829
VLasky@dtsc.ca.gov

Appendix B – PPP Interview

PPP Interview

Individuals Interviewed and Affiliation

1. Alison Wilson – Brisbane Chamber of Commerce, CAG member
2. Chris Hart – BBCAG Member
3. Edie Epps – Schlage Lock CAC
4. Fran Martin – VVPA, Schlage Lock CAC, BBCAG Member
5. Jennifer Dhillon – VV Community Development Corporation
6. John Swiecki – City of Brisbane Planner, BBCAG Member
7. Larry Jones - Sunnydale Project/Hope SF
8. Linda McKay – VVPA
9. Marlene Treng – VV Community Center, local resident, ESL teacher
10. Michele La Flue – La Flue, Walton & Associates
11. Miguel Campos – Visitacion Valley resident and Church of the Visitation
12. Minister Kinwood DeVore – Metropolitan Enrichment Center
13. Charles Clerkley – La Flue, Walton & Associates
14. Nick Wolf – VV Boom
15. Patsy Tito – Samoan Community Development Center
16. Polly Shiu – Asian pacific American Community Center
17. Rahna Brown – VVPA member and resident –
18. Russell Morine – VVPA, Schlage Lock CAC, and local business owner
19. Susan Fong – Visitacion Valley Community Center/Senior Programs & Chinese for Affirmative Action
20. Wen-Chin Chen – VV Public Library
21. Betty Pershall, Visitacion Valley resident
22. Celestina Jiminez, Visitacion Valley resident

Interview Questions and Responses

1. Before meeting with us, how familiar are you with the Schlage Lock site? How about the Southern Pacific site?

Very familiar. I have lived in the neighborhood my whole life and know people who worked at Schlage. I have taken two tours of the Schlage property. My father worked at Southern Pacific, and I am very familiar with that site as well.

Very familiar. I grew up in Viz Valley and worked on the History of Visitacion Valley book which increased my awareness a lot. I know both sites employed a lot of

people in the area. Schlage was a major part of the neighborhood's life: "People used to set their watches by the sound of the Schlage work whistle."

Very familiar. I've lived in the VV since 1953 and had many close friends and neighbors who worked at the lock factory. Both facilities were extremely loud, going day and night.

Fairly familiar. Worked at VV Public Library for five years, knows of Schlage Lock through word of mouth, attending planning workshop and Greenway Alliance meeting, took UPC tour of facility. I know something of redevelopment plan. Attended one meeting on SP site – feel it's Brisbane's concern.

Very familiar. Toured it in 1999. Was involved in effort to keep Home Depot out of neighborhood. Little understanding of SP railyard history.

Quite familiar. Aware of site history and legal aspects of redevelopment and clean-up. Familiarity with SP site is more limited, but again, I am aware of the clean-up issues and the legal aspects. Was an environmental law attorney previously.

Extremely familiar. I had a leadership role in the VVPA effort to keep Home Depot out of Visitacion Valley and am keenly aware of redevelopment plan and clean-up issues related to Schlage site. I am also familiar with the Southern Pacific site through my seat on the BBCAG.

I am quite familiar with Schlage. I am on the CAC and have attended numerous community meetings on the site. Not as familiar with SP site but I believe it is less toxic than Schlage.

Somewhat familiar. I know by word of mouth of the Schlage site, and of the asbestos issues on the property. Less well acquainted with SP, but believes they also have major issues with contamination.

I have lived in the neighborhood for years and know the history of Schlage, and of toxic problems at the site. I have no knowledge of the Southern Pacific facility.

People in Sunnydale were excited about the Home Depot because it meant jobs. I am familiar with the site but have never been inside. Not at all familiar with Southern Pacific site – I just see the tracks, trains and homeless.

I have been involved with Schlage for the last 2 years through the CAG; I know a lot about Southern Pacific site because trains are a hobby of mine and I have research it.

Fairly familiar with the Schlage Lock site through conversations with DTSC, UPC. Pretty familiar with the Southern Pacific site from the same sources – DTSC, RWQCB source material that I have studied as part of my due diligence in my current position.

Not familiar with either site other than talk around the neighborhood. It is upsetting that the Schlage site has been laying out there for years and there has been no opportunity for sale, rent or leases – absolutely no benefit to the neighborhood.

I have been involved in the Schlage site since very early on, about 1993 when Home Depot wanted to move in. I know the basics of the Southern Pacific site and that things are entwined but there is just too much information to stay on top of.

A lot about the Schlage site. I don't know all about the contamination but I know there is some and there have been some steps to address contamination in groundwater. I have lived in the area for 30 plus years so you just naturally pick up a lot of information. I also know there is a redevelopment plan.

Very, very familiar with both sites.

Don't know too much just by driving by. There used to be a hall our church used to rent back in the day at the Schlage site so I was on it a long time ago. I know nothing about the SP site.

I know that nothing ever seems to happen at that site in spite of plans for redevelopment. Business owners in the area are giving up and moving out. I have attended workshops and gone on a recent tour provided by UPC. I know there is a plan for redevelopment but don't know if it will really happen or not.

I have never been on the site but know a lot about it.

I would say I am informed about the basics of the Schlage site; not familiar with the Southern Pacific site.

Very familiar – I have toured the Schlage site several times and worked on the campaign to kick-out Home Depot. Much less familiar with the Southern Pacific site and know very little about it except what I have heard in meetings.

2. Where have you received most of your information about the Schlage Lock site? Do you feel it was timely?

Felt received timely or somewhat timely information: 10

Did not receive timely information or received no information: 12

Mostly from people who worked at the site; and more recently from community meetings. People are aware that there are toxic issues at the site and that they are a part of the environment. The information as of late has been very timely.

Most information I receive from the CAC, as well as from other first-hand sources such as DTSC, UPC, etc. I have gathered a tremendous amount of information from the Historical Resources committee I was a part of. Information received has been timely.

The majority of information received is from public meetings and from word of mouth.

Through flyers left at library; through public meetings, specifically Greenway meeting on toxics with Steve Hanson. Information on redevelopment fairly timely, but not information on toxics, nor is it well publicized.

Through VVPA meetings, and a meeting at Little Hollywood group with Mary Hashem. Met with UPC in 2000 and 2001, which gave me quite a bit of information. The information has been disseminated in a timely fashion.

Through acquaintanceship with CAC members and Tom Evans. Has attended VVPA meetings with DTSC. Reads local happenings and news a great deal and information has been timely.

VVPA started the community planning process and through our role of disseminating information to the community I have had access to information from the various city bureaus. Information traveled very slowly initially, but its timeliness has improved.

Mostly from information received from the Redevelopment Agency and the CAC. Feels its readability could be improved – information is too much and too technical. Cleanup information in particular has been overly technical but timely.

Most of the information I have received has been from community meetings, from local television coverage and from the Chronicle's coverage. Can't venture an opinion on timeliness of information.

Most of the information has been from flyers, emails and public meetings. I don't feel I have been kept up to date nor has the Chinese community in general.

I have received no information about Schlage till I started attending CAC meetings – and I mean NOTHING. The Sunnydale community has been continually left out.

Handouts at the CAG; SF CAC. Spotty scientific information; not well summarized and there is no correlation between scientific reports. I might understand what most of the information means but it is very hard to understand for the lay person and should be summarized and expressed in a simple manner. Presentations to the CAG are the most helpful.

Most of my information has come from the regulators and property owners and I think they have been very responsive.

No. Most information is hearsay from community members.

City agencies, UPC. As a CAC member I get information directly but not always in a timely fashion since it is usually provided within a month or so.

I get most of my information from UPC and I think it has been very timely.

I am the president of the Bayshore HOA and have been provided with timely information in that capacity.

DTSC community outreach is good if not sporadic and that is frustrating.

I hear about the site at community meetings I attend and Jennifer Dhillion provides me with information, as needed.

Attend meetings and workshops. Steve Hanson's talks and tours have provided a lot of information. I don't feel it has been too timely since the meeting information is not well publicized and only information is on the meeting flyers. Also, residents are not provided with post-meeting information.

I know lots of CAC members and Tom Evans and I talk a lot. VVPA meetings, DTSC talks, UPC tours.

I attend CAC meetings as part of my job. The development of the project area will impact my job and local businesses so I sit in on meetings to know what is going on. Somewhat timely but there is always a lag.

VVPA guest speakers, Mary Hashem.

3. Have you been actively involved with the Schlage Lock site in any way?

No – 7

Yes - 15

Yes. I have attended many community meetings about the redevelopment project and sits on the CAC. I have also attended two "Little Hollywood" meetings on the project.

Yes, I have attended meetings of both the CAC and VVPA.

Yes, I have attended meetings of both the CAC and VVPA.

Somewhat, I have attended meetings but no committee activity.

Yes, through VVPA activities, and by attending Urban Ecology planning sessions.

Yes, very. VVPA used eminent domain and tax incentive financing to get Ingersoll Rand to sell the property. Until then, DTSC was not as proactive in communicating about the site.

Yes, through CAC activities. Actively trying to ensure redevelopment jobs are distributed equitably to diverse community.

I have attended public meetings but have no organizational affiliation. The CAC has no Chinese representatives.

We investigated redevelopment through the threat of imminent domain. Before then DTSC was not proactive about cleanup.

Yes, attend CAC.

Attend meetings and workshops.

Taken a tour of the site.

CAC member, attend other meetings, been on site tours, reviewed reports.

Through my job, of course.

Not very active but I need to make sure that Sunnydale residents know what is going on.

4. Do you know who to contact if you have questions regarding the Schlage Lock clean up? Do you know how to contact them?

No – 7

Mary Hashem – 8

Steve Hansen – 4

Fran Martin – 5

Karen Toth – 3

Jonathan Scharpman - 1

Tom Evans – 1

Jennifer Dhillion - 1

DTSC - 1

General merchant community would not know who to contact.

If I was not a CAC member and just a Sunnydale community member there is no way at all I would know who to contact.

Sufficient, understandable information has not been provided to the Chinese community – they would not know who to contact.

Not sure. If asked I would refer people to the Greenway Alliance.

No. I feel very frustrated by my experience with CAC, which I found humiliating, both to me and the Chinese community in VV.

5. Has DTSC given the Brisbane community sufficient information? Has DTSC given sufficient information to the Visitacion Valley/Little Hollywood community?

Sufficient Information to Brisbane:

Yes - 6

No - 0

Don't Know – 16

Sufficient information to Visitacion Valley

Yes – 10

No – 9

Don't Know – 3

Feel that DTSC had communicated well to the Visitacion and Little Hollywood communities; however, the Sunnydale neighborhood needs to be better informed, or brought into the discussion. There's a very clear feeling of estrangement from the Sunnydale community.

Communication has been poor to the Chinese population of Visitacion Valley – no translation service. A non-technical summary in Chinese would be very useful – a simple what and when of the project, with contact information for follow-up.

I have gotten the information I need, but not sure it came from DTSC.

DTSC needs to get out more detailed information on the cleanup, including information on how toxics will be handled and how the contamination would be capped.

I think Brisbane has gotten sufficient information, due to the existence of the CAG; but VV hasn't gotten as much information, on Schlage or other environmental issues, since they don't have their own CAG.

Information has been made available to local organizations, but not to the community, especially in Sunnydale.

No, local property owners have been left out of the loop.

Visitacion Valley does not have a CAG, a group devoted solely to what DTSC is doing, so we know Brisbane will get more information but in the past there has not been all that much information to give.

Brisbane has received a lot of information but not so much for Visitacion Valley.

Yes and it is nice that it has been translated for the VV community.

Brisbane has received a lot of information but it is not necessarily understandable for the layperson. It needs to be presented in a manner that is understandable to the layperson. Not sure what Visitacion Valley has received.

I have no idea what, if anything, has been provided.

I think you are doing well on both counts.

I know the information is out there if I looked for it but I don't think it has been readily available.

I have heard something but not enough has been given to the entire community.

It is complicated and difficult to present information about the relationship between toxics and cleanups. Information on the toxics has been provided but information on the collaboration of efforts between UPC and DTSC is needed to put it into

perspective for folks. Simple, understandable information – nothing too technical and long.

Yes, but I would not say all the information has come from DTSC.

6. Are there any aspects of the environmental cleanup at Schlage Lock that concern you? If so, please explain.

Concerned about traffic, especially truck traffic, and risks to pedestrians, T-line riders and bicyclists from the increased traffic volume. I am also concerned about air quality, especially given the windy local conditions. Especially concerned about effects on asthmatic children. Soil management is another big issue: want to see trucks properly covered and piles of earth prevented from creating dust storms. This area is very windy and the winds are extremely tricky – how is dust going to be managed during building demolition and when the buildings are all gone and the site is vacant and uncovered?

Soil management is a big concern and I am worried about toxic dust issues. I would like to see soil covered, dampened with water, and air monitoring. I am also concerned about truck traffic on Tunnel and associated streets. We already have a lot of trucks all day long.

I am worried about contaminated dust from traffic and the affect on my home from demolition work at the project site. There is dust on my porch each day from traffic traveling by and I think it will be much worse during the construction and cleanup activities.

I am concerned about soil management. The wind blows very hard around here and is unpredictable so I think the soil will get blown all around Viz Valley. I don't think Brisbane will store VV's contaminated soil. I'm concerned about transport of contaminated soil through an urban area. Knows testing is ongoing and that plan is to remove 20" of soil – which concerns me since I'd like to move into neighborhood.

I am concerned about uncovered earth after demolition and how long it will be left exposed. Worried about airborne toxins being spread by the wind. Mary Hashem said it would be monitored, but I want to make sure the monitoring results are made public promptly. A good idea for the site would be a webcam.

I think the impact on traffic from the movement of heavy equipment could be a major problem.

I want to make sure the cleanup is conducted to the highest possible standards, and that the public be informed of which toxics are involved and what their potential health hazards are.

I am concerned about the impact on the sewage line traversing the site and that the clean-up be done correctly.

I am concerned about the dust raised during the demolition and excavation. I am also concerned about whether the site will be sealed off, and how the project will affect proximate businesses (from owner of a business that is located nearby).

I am worried about asbestos in the buildings and soil affecting local air quality.

I am concerned about impact of increased traffic during cleanup and redevelopment, and concerned that the cleanup be done properly and safely.

I want the site cleaned up to residential standards even if commercial use is planned. The cleanup needs to be done well and the contamination gotten rid of. I trust the process and think if there are enough eyes things won't slip through the cracks.

Yes. Noise, dust, and the general chaotic nature of a cleanup of this magnitude that involves demolition, probably large-scale excavation, and a big mess in a tight area. It will probably deter people from patronizing businesses around here. Foot traffic will be curtailed and local businesses will suffer.

The sheer length of time is daunting and the associated impacts – dust, noise, traffic – are off putting as well.

How will toxic soil be stored on-site to keep it from blowing around? Dust management – it is really windy here so how is soil and dust going to be managed to protect area residents? There are a lot of old people in this community and that is a factor. Traffic will likely increase and this area is already congested and hard to get in and out of.

A huge community is planned and I don't think we have the resources – fire, police, libraries, etc., to support that. The traffic and cars from all that development will need to be planned for and I don't think that has happened.

I am very concerned about toxics – soil, groundwater, everything – and building on top of a toxic site.

There is so much truck traffic in this area already, particularly on Tunnel, and I think the cleanup will just make it worse. The trucks associated with the cleanup will ruin the roads and spread dust around making the area dirtier.

I am worried about project impacts: dust, traffic, noise, congestion, site safety, length of time. None of this has been well communicated and we know there is a big cleanup coming but not at all how it will be dealt with to minimize impacts.

Transition from San Francisco to Brisbane border. I think the entire site needs to be looked at regardless of the border.

Can a cleanup to residential standards even be achieved? Downstream impacts of the Schlage cleanup and development on Brisbane. End condition of site grades – how it relates to our site. The health and safety of the surrounding population – not just in terms of safety but quality of life while the construction is going forward.

Toxic dust – I already have asthma and suffer from headaches.

Economic impact on people. Will this help them? Will there be jobs? Will local people be used for the cleanup and redevelopment or are the deep pockets just benefiting off our backs?

The cleanup aspect does not bother me as long as it is done correctly. However, the site is very close to densely populated areas and a lot of work will need to be done to protect off-site residents from project impacts such as dust, dust control, traffic, noise, etc.

At Hunters Point, a lot of people are ill from pollution. Will exposure to this site have the same impact on our community? The place has been sitting for a long time. Will construction stir the bad stuff up?

Yes. I think the cleanup needs to be done to the highest standards possible. The community needs to be informed about the toxics and what they mean, how they can affect people. People are fearful because the site has been closed up for so long and they do not have adequate knowledge of what is out there. In the Bayview area people were impacted by dust, lead, asbestos and that will be a tough act to follow saying this is being done right since that job was not done correctly a lot of the time.

Yes. The length of time the property will be uncovered between demolition and new construction. Worry about wind, dirt, airborne toxics but mostly about dust. This is a dirty area anyway and this will really add to the general mess. Happy about monitoring but still worry about air quality. We would expect to be provided with real time air monitoring results.

Yes. Cumulative impacts are a big issue. This is an urban area with lots of truck and car traffic. The cleanup will cause another level of exposure to already fragile and overexposed populations.

7. Do you feel you have been adequately informed about contamination and clean-up activities at the Schlage Lock site? Have there been communication problems? What other kinds of communication would be helpful?

Mary Hashem's communication is very good. I have checked DTSC's Envirostor and found it hard to navigate and the reports are hard to get off-line. I think summary information on technical issues is needed, and that more multi-lingual information should be available for other community groups.

Yes, the oral/visual presentations have been very effective both those done by DTSC, Mary and Steve. I think more meetings for non-English speakers are needed.

Fairly good. Technical information's been challenging for English as a second language individuals. A summary of the technical points – just an overview – would be very helpful. What is happening, when, what are the impacts, how long will it take and who to call for more information.

There are a lot of existing meetings in this area and making presentations at pre-existing meetings is a good idea. Sunnydale community has been historically left out of discussions and their opinions and needs should be proactively sought.

Yes, I feel I have been adequately informed, but more lead time is needed when announcement of meetings are distributed. More multi-lingual flyers are needed especially ones that summarize the main points. Use graphics!

Yes but I stay informed by attending public meetings. Feels Chinese language material is needed: not so important that Spanish material be distributed, since most Hispanic residents in Viz Valley speak English.

Residents of the community have not been kept adequately informed. Sunnydale, in particular, is left off the information chain. I would suggest using VVDCDC as a conduit for distributing information. Flyers or meetings are most effective channels. Also important to get information to the newspapers, especially the Grapevine. Door to door visits are effective as well. But it's best to go through local organizations so that people with questions have an avenue for following up for interpretations of what published information actually means.

Yes, I personally think I have been adequately informed. But the language issue is important: more multi-lingual information needed. Periodic meetings are essential to keep community updated. I would suggest using Green Stewards to distribute flyers to every door – it will ensure no one can say, "I never heard about that".

As a board member Of VVDCDC, I feel I have been kept informed but not as a community member. The best avenue for getting the word out is large community meetings staged in a local venue.

No, not at all. Those who don't attend meetings are left out.

I took a tour of the facility, but didn't gain much information. There's definitely a chasm in communication for the Chinese-speaking element of VV, which should be addressed through APACC and the Samoan local group.

Language is a big, important issue. Things need to be presented in a simple and straightforward manner as well as translated into Chinese and Spanish. Periodic updates to the VVPA would be useful and going door-to-door with informational flyers/fact sheets would be the best way to make sure the entire community is informed.

I guess so but the merchant audience is a tough audience to get to. They don't have internet or email and are somewhat of an apathetic business community. The best way to provide information to them is to give it to them directly.

Somewhat but the information is complex and not easy to understand. Meetings aren't well publicized and there is never any follow-up information provided. The best way to reach the community is a short, flyer that lists the main points in Chinese, English and Spanish.

Yes, I personally have been adequately informed but probably not the whole community. I would say about half the community knows about the new development.

Yes, I have been given good information from Steve Hanson. Presentations are hugely effective especially when they focus on solutions and not just raw data.

There is always the opportunity to do more outreach. Make more information available for people just coming into the process. A website would be effective for the Brisbane community since it is a good starting point for people coming into the process and this is a web-oriented town.

No I have not been adequately informed and think there are major communication problems. Sunnyside has been left out every step of the way and no efforts have been made to provide this community with understandable information – no flyers, no fact sheets, no presentations.

No. I have not seen information in Spanish on the toxic waste and do not know what is going on.

No. It would be nice to provide the Samoan community with general information about what is going on, not a whole lot of stuff just what is out there, how it will impact them, the schedule and someone to call with questions.

I am relatively informed but if I was a Sunnyside resident absolutely not. Sunnyside is left out and no information has been provided to Heritage, Brick Homes, Brittan Village. This is a difficult community to reach but you can use multiple sources: local groups and CBOs, Grapevine, door-to-door, and presentations at pre-existing meetings.

I feel I am pretty well informed. DTSC has consistently attend our meetings and provided information for the last three years. They will always come if invited.

8. What is the best way to provide you with information about Schlage Lock? What would be your order of preference?

Fact Sheets - 16

Workshops - 8

Community meetings - 12

Email - 15

Public Notices, and if so what newspaper? – 6

- Grapevine – 11
- Chronicle – 3
- Sing-Tao – 4

Other

- Simple, one-page flyers
- Presentations at existing meetings
- Site signage
- Door-to-door distribution of flyers/fact sheets
- Visitacion Valley yahoo group

- Post information on existing websites
- Project specific website
- Articles in local newspapers
- Post and drop-off flyers around town
- Site signage
- Flyers to parents of school children
- Sandwich boards at intersections

Best way to reach merchants is to go door-to-door with VVBOOM individuals and tell them what is happening.

Use of the Green Stewards program to provide fact sheets door-to-door one time only; or mailing to the entire zip code.

Handing out flyers door-to-door is easier/cheaper than mailings and information won't get missed.

Older community still reads the newspaper but younger community probably does not as much. If you do public notices, at least make them attractive with a picture or something to draw attention.

Make presentations at existing meetings and put a face on DTSC.

Piggyback off small meetings.

Regular updates at community meetings and regular, short email updates.

Mailed fact sheets, targeted emails, notices in VV Grapevine, flyers left at doors. Workshops are a waste of time and energy.

Mass mailings to the entire zip code, emails. I think workshops fulfill legal obligations and accomplish little.

Flyers left at doors and community meetings.

Meeting are good but not in the evening. Saturday meetings are best.

Information sheets posted and left at drop-off points throughout the Valley including the Community Center, Library, Joe's Coffee Shop.

Workshops – okay if they actually do something.

Meetings – yes, it's a sign of respect that they're held; but their not sufficient on their own. Targeted meetings are most effective especially if you can make a presentation at an exiting meeting.

Email –is probably not good for widespread distribution.

Public notices/news can be useful especially in the Grapevine.

Neighborhood web venues are also good including the Convener page on the web.

Workshops are appropriate for involved people and meeting, especially on Saturday mornings, are best.

Site signage in English, Spanish and Chinese would be great and seen by a lot of people.

Fact sheets are no good since they are too long and technical and the Chinese community can't make sense of them. Workshops are very useful but should be hosted by local groups.

Large public meetings are not useful for non-English speakers who prefer smaller meetings hosted by local organizations. Email is not useful for Chinese population.

Public notices are the least effective channel for Chinese speakers.

A large, prominent electronic sign outside site, carrying news and giving contact information in multiple languages would be great.

9. Are there any local groups or organizations that you recommend we contact?

Church of the Visitation; Conveners meeting; Schlage Lock alumni; non-resident former Schlage lock employees.

Family Center (161 Leland Avenue). Susan Fong at Senior Center.

Little Hollywood newly establish HOA

Community Convener Group, Polly's Family Support, 101 Hahn Street.

Larry Jones - "Mayor of Sunnydale"

Fran Martin – APACC

ESL classes.

Chinese for Affirmative Action

Samoan Community Center

Together United Recommitted Forever – a local teen center you can use for distribution of material

10. Are there any other comments, suggestions or concerns you would like to add?

The local community should benefit from this work through a local hire program

This has taken so long, just move it forward and do something.

Regardless of outreach, most people won't come unless they are really interested or think they will be impacted in a negative way...but it is important to keep trying.

The community center is a vital part of this community and you should use them to help you.

Good job and thanks for coming out.

Appendix C - Key Contact List

Key Contact List

Official	Title/Position	Organization	Address	City	State	Zip	Phone	E-Mail
Federal/State Government								
Jackie Speier	Representative, U.S. Congress	12th Congressional District	400 S. El Camino Real, Suite 410	San Mateo	CA	94402	(650) 342-0300	Jackie.Speier@mail.house.gov
Margo Rosen	District Director	12th Congressional District	400 S. El Camino Real, Suite 410	San Mateo	CA	94402	(650) 342-0300	margo.rosen@mail.house.gov
Nancy Pelosi	Representative, U.S. Congress	8th Congressional District	450 Golden Gate Ave., 14th Floor	San Francisco	CA	94102	(415) 556-4862	sf.nancy@mail.house.gov
Dan Bernal	District Director	8th Congressional District	450 Golden Gate Ave., 14th Floor	San Francisco	CA	94102	(415) 556-4862	dan.bernal@mail.house.gov
Leland Y. Yee	State Senator	8th Senate District	455 Golden Gate Avenue, Ste14200	San Francisco	CA	94102	(415) 557-7857	Senator.Yee@senate.ca.gov
David Burruto	District Director	8th Senate District	455 Golden Gate Avenue, Ste14200	San Francisco	CA	94102	(415) 557-7857	Senator.Yee@senate.ca.gov
Gene Mullin	Assembly member	19th Assembly District	1528 S. El Camino Real Suite 302	San Mateo	CA	94402	(650) 349-1900	Assemblymember.Mullin@asm.ca.gov
Craig Donnelly	District Director	19th Assembly District	1528 S. El Camino Real Suite 302	San Mateo	CA	94402	(650) 349-1900	craig.donnelly@asm.ca.gov
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Mark Leno	Assembly member	13 th Assembly District	455 Golden Gate Avenue, Suite 14300	San Francisco	CA	94102	(415) 557-3013	assemblymember.leno@asm.ca.gov
Susan Sun	District Director	13 th Assembly District	455 Golden Gate Avenue, Suite 14300	San Francisco	CA	94102	(415) 557-3013	susan.sun@asm.ca.gov
LaMonte Bishop	Field Representative	13 th Assembly District	455 Golden Gate Avenue, Suite 14300	San Francisco	CA	94102	(415) 557-3013	lamonte.bishop@asm.ca.gov
Beverly Ng	Field Representative	13 th Assembly District	455 Golden Gate Avenue, Suite 14300	San Francisco	CA	94102	(415) 557-3013	beverly.ng@asm.ca.gov
Karen Toth	Cleanup Operations Manager	Department of Toxic Substances Control	700 Heinz Avenue, Suite 100	Berkeley	CA	94710	(510) 540-3834	ktoth@dtsc.ca.gov
Virginia Lasky	Project Manager	Department of Toxic Substances Control	700 Heinz Avenue, Suite 100	Berkeley	CA	94710	(510) 540-3829	vlasky@dtsc.ca.gov
Wayne Hagen	Public Participation Specialist	Department of Toxic Substances Control	700 Heinz Avenue, Suite 100	Berkeley	CA	94710	(510) 540-3911	whagen@dtsc.ca.gov

Official	Title/Position	Organization	Address	City	State	Zip	Phone	E-Mail
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Sophie Maxwell	Supervisor, District 10	City of San Francisco	City Hall, Room 244 1 Dr. Carlton B. Goodlett Place	San Francisco	CA	94102	(415) 554-7670	Sophie.Maxwell@sfgov.org
Jon Lau	Legislative Aid, District 10	City of San Francisco	City Hall, Room 244 1 Dr. Carlton B. Goodlett Place	San Francisco	CA	94102	(415) 554-7672	Jon.Lau@sfgov.org
Emily Rogers	Legislative Aid, District 10	City of San Francisco	City Hall, Room 244 1 Dr. Carlton B. Goodlett Place	San Francisco	CA	94102	(415) 554-7670	Emily.Rogers@sfgov.org
Jared Blumenfeld	Director	City of San Francisco Environment Dept	11 Grove Street	San Francisco	CA	94102	(415) 355-3700	Jared.Blumenfeld@sfgov.org
Tom Evans	Lead Planner	City of San Francisco Redevelopment Agency	One South Van Ness Ave., 5th Floor	San Francisco	CA	94103	(415) 749-2593	tom.evans@sfgov.org
Lisa Zayas-Chien	Planner	City of San Francisco Redevelopment Agency	One South Van Ness Ave., 5th Floor	San Francisco	CA	94103	(415) 749-2504	lisa.zayas-chien@sfgov.org
Ken Rich	Director	City of San Francisco Planning Department	1650 Mission Street, Suite 400	San Francisco	CA	94103	(415) 558-6345	ken.rich@sfgov.org
Sraddha Mehta	Environmental Justice Coordinator	City of San Francisco Environment Dept	11 Grove Street	San Francisco	CA	94102	(415) 355-3723	sraddha.mehta@sfgov.org
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Natalie Hubbard	Green Business Associate	City of San Francisco Environment Dept	11 Grove Street	San Francisco	CA	94102	(415) 355-3778	natalie.hubbard@sfgov.org
Rich Chien	Green Building Coordinator	City of San Francisco Environment Dept	11 Grove Street	San Francisco	CA	94102	(415) 355-3761	richard.chien@sfgov.org
Edwin Lee	City Administrator	City of San Francisco	City Hall, Room 362 1 Dr. Carlton B. Goodlett Place	San Francisco	CA	94102	(415) 554-4851	Ed.lee@sfgov.org
Aaron Peskin	President, Board of Supervisors	City of San Francisco	City Hall, Room 244 1 Dr. Carlton B. Goodlett Place	San Francisco	CA	94102	(415) 554-7450	Aaron.Peskin@sfgov.org
Gerardo Sandoval	Supervisor, District 11	City of San Francisco	City Hall, Room 244 1 Dr. Carlton B. Goodlett Place	San Francisco	CA	94102	(415) 554-6975	Gerardo.Sandoval@sfgov.org
Rajiv Bhatia, M.D., MPH	Environmental Health Director	City of San Francisco	1390 Market Street, Suite 822	San Francisco	CA	94102	(415) 252-3982	rajiv.bhatia@sfdph.org
Mitchell H. Katz, M.D.	Public Health Director	City of San Francisco	101 Grove Street	San Francisco	CA	94102	(415) 554-2600	Mitchell.katz@sfdph.org

Official	Title/Position	Organization	Address	City	State	Zip	Phone	E-Mail
Christina Olague	President	City of San Francisco Planning Commission	1650 Mission Street, Suite 400	San Francisco	CA	94103	(415) 558-6615 ext. 3	c_olague@yahoo.com
Ron Miguel	Vice President	City of San Francisco Planning Commission	600 De Haro Street	San Francisco	CA	94107	(415) 601-0708	rm@well.com
Frank Lee	Public Affairs Officer	City of San Francisco Public Works Dept	City Hall, Room 348 1 Dr. Carlton B. Goodlett Place	San Francisco	CA	94102	(415) 437-7018	frank.w.lee@sfdpw.org
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Francee Covington	President, Board of Commissioners	San Francisco Redevelopment Agency	Francee Covington Productions, 409 Oak St	San Francisco	CA	94102	(415) 775-3200	
London Breed	VP, Board of Commissioners	San Francisco Redevelopment Agency	c/o African American Arts & Culture Complex, 762 Fulton St	San Francisco	CA	94102	(415) 922-2049	london@aaacc.org
Linda A. Cheu	Commissioner	San Francisco Redevelopment Agency	c/o California Dragon Boat Assn, 268 Bush Street, Suite 888	San Francisco	CA	94104	(415) 378-8858	linda.cheu@gmail.com
Dennis Herrera	City Attorney	City of San Francisco	City Hall, Room 234 1 Dr. Carlton B. Goodlett Place	San Francisco	CA	94102	(415) 554-4700	cityattorney@sfgov.org
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County of San Mateo								
Adrienne Tissier	President, District 5 Supervisor	County of San Mateo Board of Supervisors	400 County Center	Redwood City	CA	94063	(650) 363-4572	atissier@co.sanmateo.ca.us
Lorraine Simmons	Supervisory Aid, District 5	County of San Mateo	400 County Center	Redwood City	CA	94063	(650) 599-1007	lsimmons@co.sanmateo.ca.us
William Chiang	Supervisory Aid, District 5	County of San Mateo	400 County Center	Redwood City	CA	94063	(650) 363-4042	wchiang@co.sanmateo.ca.us
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John Maltbie	County Manager	County of San Mateo	400 County Center, 1st Floor	Redwood City	CA	94063	(650) 363-4121	jmaltbie@co.sanmateo.ca.us
David Boesch	Assistant County Manager	County of San Mateo	400 County Center, 1st Floor	Redwood City	CA	94063	(650) 363-4123	dboesch@co.sanmateo.ca.us

Official	Title/Position	Organization	Address	City	State	Zip	Phone	E-Mail
Duane Bay	Director, Community Development	County of San Mateo	262 Harbor Blvd., Bldg. A	Belmont	CA	94002	(650) 802-5050	dbay@co.sanmateo.ca.us
James C. Porter	Director of Public Works	County of San Mateo	555 County Center, 5th Floor	Redwood City	CA	94063	(650) 599-1421	jporter@co.sanmateo.ca.us
Charlene Silva	Interim Chief	San Mateo County Health System	225 - 37th Avenue	San Mateo	CA	94403	(650) 573-2585	csilva@co.sanmateo.ca.us
Lisa Grote	Director, Planning Department	County of San Mateo	455 County Center, 2nd Floor	Redwood City	CA	94063	(650) 363-1861	lgrote@co.sanmateo.ca.us
Charles Ice	Hazardous Materials Specialist	County of San Mateo – Environmental Health	2000 Alameda de las Pulgas	San Mateo	CA	94403	(650) 372-6295	cice@co.sanmateo.ca.us
City of Brisbane								
Michael G. Barnes	Mayor	City of Brisbane	City Hall, 50 Park Place	Brisbane	CA	94005	(415) 467-3920	barnes@ci.brisbane.ca.us
A.Sepi Richardson	Mayor Pro Tem	City of Brisbane	City Hall, 50 Park Place	Brisbane	CA	94005	(415) 467-6409	richardson@ci.brisbane.ca.us
Cy Bologoff	Councilmember	City of Brisbane	202 Glen Park Way	Brisbane	CA	94005	(415) 467-8071	bologoff@ci.brisbane.ca.us
W. Clarke Conway	Councilmember	City of Brisbane	P.O. Box 2324	Brisbane	CA	94005	(415) 467-3327	cconway@ci.brisbane.ca.us
Steven W. Waldo	Councilmember	City of Brisbane	150 Kings Road	Brisbane	CA	94005	(415) 467-4078	swaldo@cpp.com
Clayton Holstine	City Manager	City of Brisbane	City Hall, 50 Park Place	Brisbane	CA	94005	(415) 508-2110	cholstine@ci.brisbane.ca.us
Bill Prince	Director, Community Development	City of Brisbane	City Hall, 50 Park Place	Brisbane	CA	94005	(415) 508-2120	bprince@ci.brisbane.ca.us
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Debra Patton	Director, Finance Department	City of Brisbane	City Hall, 50 Park Place	Brisbane	CA	94005	(415) 508-2150	dpatton@ci.brisbane.ca.us
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Harold Toppel	City Attorney	City of Brisbane	City Hall, 50 Park Place	Brisbane	CA	94005	(415) 508-2110	toppel@ci.brisbane.ca.us
Wendy Ricks	City Clerk	City of Brisbane	City Hall, 50 Park Place	Brisbane	CA	94005	(415) 508-2113	wricks@ci.brisbane.ca.us
John Swiecki	Director, Planning Department	City of Brisbane	City Hall, 50 Park Place	Brisbane	CA	94005	(415) 508-2120	jswiecki@ci.brisbane.ca.us

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Media								
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J.K. Dineen	Real Estate Reporter	San Francisco Business Times	275 Battery Street, Suite 940	San Francisco	CA	94111	(415) 288-4971	jkdineen@bizjournals.com
Katie Worth	Reporter	San Francisco Examiner	450 Mission Street	San Francisco	CA	94105	(415) 359-2767	kworth@sfexaminer.com
James Pimentel	Executive Editor	San Francisco Examiner	450 Mission Street	San Francisco	CA	94105	(415) 359-2770	jpimentel@sfexaminer.com
Armon Bazile		Visitation Valley Community Convener	1099 Sunnysdale Avenue	San Francisco	CA	94134	(415) 587-7896 Ext. 102	abazile@VVCDC
Len Appiano	Editor	The Grapevine	Visitation Valley Community Center 50 Raymond Avenue	San Francisco	CA	94134	(415) 467-9300	visvalley@earthlink.net
Angela Pang	Community Editor	Asian Week	809 Sacramento Street	San Francisco	CA	94108	(415) 321-5894	apang@asianweek.com
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Janis Mara	Business Reporter	San Mateo County Times	477 Ninth Avenue, Suite 110	San Mateo	CA	94402	(510) 208-6468	jmara@bayareanewsgroup.com
Public Policy Groups & Civic Organizations								
Jennifer Dhillon	Executive Director	Visitation Valley Community Development Corp	1099 Sunnysdale Avenue	San Francisco	CA	94134	(415) 587-7896 Ext. 101	jdhillon@vvcdc.org
Eli Horn	Executive Director	Visitation Valley Community Beacon	450 Raymond Ave, Room 101	San Francisco	CA	94134	(415) 452-4907 ext. 3006	ehorn@vvbeacon.org
Vincent Pan	Executive Director	Chinese for Affirmative Action	17 Walter U. Lum Place	San Francisco	CA	94108	(415) 274-6750	vpan@caasf.org
Ronnie Rhoe	Director, Community Development	Chinese for Affirmative Action	17 Walter U. Lum Place	San Francisco	CA	94108	(415) 274-6750	rrhoe@caasf.org
Ka Yan Cheung	Visitation Valley Office	Chinese for Affirmative Action	1099 Sunnysdale Avenue, #325	San Francisco	CA	94134	(415) 587-5779	kcheung@caasf.org info@caasf.org
Julie Kavanagh	Executive Direction	Visitation Valley Community Center	50 Raymond Avenue	San Francisco	CA	94134	(415) 467-2341	jk227@sbcglobal.net
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Patsy M. Tito	Executive Director	Samoan Community Development Center	2055 Sunnysdale Ave	San Francisco	CA	94134	(415) 841-1086	sdc_sf@pacbell.net

Official	Title/Position	Organization	Address	City	State	Zip	Phone	E-Mail
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Fran Martin	Chair	Visitation Valley Planning Alliance	66 Raymond Avenue 186 Arleta	San Francisco	CA	94134	(415) 468-0639 (415) 216-8560	FMa6764860@aol.com
Tara Hui		Visitation Valley Planning Alliance	66 Raymond Avenue	San Francisco	CA	94134		tarahui@hotmail.com
Tom Radulovich	Executive Director	Livable City	995 Market Street, Suite 1550	San Francisco	CA	94103	(415) 344-0489 ext. 1	tom@livablecity.org
Neo Veavea		Samoan Community Development Center	2055 Sunnydale Ave	San Francisco	CA	94134	(415) 841-1086	
Christina Charles		Visitation Valley Community Beacon	450 Raymond Ave, Room 101	San Francisco	CA	94134	(415) 452-4907	
Ruth Ann Binder	Executive Director	Rebuilding Together San Francisco	Pier 28, The Embarcadero	San Francisco	CA	94105	(415) 905-1611 ext. 202	ruthann@rebuildingtogethersf.org
Arcadia Maximo		Rebuilding Together San Francisco	Pier 28, The Embarcadero	San Francisco	CA	94105	(415) 587-3734	arcadia@maximoconstruction.com
Leigh Ann Baughman	Executive Director	San Francisco Beautiful	100 Bush Street, Suite 1580	San Francisco	CA	94104	(415) 421-2608	sfb@sfbeautiful.org
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Mary Shulenberg	Vice President, Board of Directors	Brisbane Chamber of Commerce	c/o Parle Enterprises, Inc. 211 So Hill Dr., Blvd. C	Brisbane	CA	94005	(415) 467-3100	mary@parle.com
Burton H. Alberts	Executive Director Emeritus	Brisbane Chamber of Commerce	50 Park Place	Brisbane	CA	94005	(415) 467-7283	brisbane3@mindspring.com
Richard Borghello	President, Board of Directors	Brisbane Chamber of Commerce	c/o Sunset Scavenger Company 501 Tunnel Avenue	Brisbane	CA	94005	(415) 330-8434	rborghello@sunsetscavenger.com

Official	Title/Position	Organization	Address	City	State	Zip	Phone	E-Mail
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Katherine Melcher	Community Planning Director	Urban Ecology	582 Market Street, Suite 1020	San Francisco	CA	94104	(415) 617-0164	katherine@urbanecology.org
Sharen Hewitt	Executive Director	Community Leadership Academy	1099 Sunnysdale Avenue, Suite 323	San Francisco	CA	94134	(415) 333-3017	sharenhewitt@aol.com
Zayd Beringer		Community Leadership Academy	1099 Sunnysdale Avenue, Suite 323	San Francisco	CA	94134	(415) 374-5548	
Judith Sandoval	Executive Director	Geneva Valley Development Corp	1099 Sunnysdale Avenue	San Francisco	CA	94134	(415) 587-7896	
Rev. Rafael de Avila y Romero	Pastor	Church of the Visitacion	655 Sunnysdale Avenue	San Francisco	CA	94134	(415) 239-5950	support@visitacionchurch.org
Rev. Thuan Van Hoang	Parochial Vicar	Church of the Visitacion	655 Sunnysdale Avenue	San Francisco	CA	94134	(415) 239-5950	
Jane Graf	President	Mercy Housing California	1360 Mission Street, Suite 300	San Francisco	CA	94103	(415) 355-7100	
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Kinwood Devore	Executive Director	Metropolitan Fresh Start House	316 Leland Avenue	San Francisco	CA	94134	(415) 760-9320	kinwood@aaahawk.com
Gabriel Metcalf	Executive Director	San Francisco Planning & Urban Research Assn	312 Sutter Street, Suite 500	San Francisco	CA	94108	(415) 781-8726 x113	gmetcalf@spur.org
Sarah Karlinsky	Deputy Director	San Francisco Planning & Urban Research Assn	312 Sutter Street, Suite 500	San Francisco	CA	94108	(415) 781-8726 x129	skarlinsky@spur.org
Jim Chappell	President	San Francisco Planning & Urban Research Assn	312 Sutter Street, Suite 500	San Francisco	CA	94108	(415) 781-8726 x125	jchappell@spur.org
Other Interested Parties								
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Edith Epps		A H E Insurance Agency	133 Tunnel Avenue	San Francisco	CA	94134	(415) 467-0236	aheins@sbcglobal.net
Steve Hanson	General Manager	Universal Paragon Corporation	150 Executive Park Blvd	San Francisco	CA	94134	(415) 468-6676	stevenh@sfbayleasing.com

Official	Title/Position	Organization	Address	City	State	Zip	Phone	E-Mail
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Chris Barnett		Sterling Art Service	42 Norfolk Street	San Francisco	CA	94103	(415) 863-5800	
Charles Clerkey		CEC Financial Services	2428 Bayshore Blvd, Unit A	San Francisco	CA	94134	(415) 218-8473	ch2002as@yahoo.com
Ulysses J. Cozart		SF Small Business Development Center	300 Montgomery St # 789	San Francisco	CA	94104	(415) 841-4050	uj@sfsbdc.org
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Richard J. Manser	Regional Vice President	MACTEC Development Corporation	28 Second Street, Suite 700	San Francisco	CA	94105	(415) 543-8422	
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Rahna Brown		Ciscas Catering	245 Tocoloma Avenue	San Francisco	CA	94134	(415) 760-9777	
Linda McKay		DogPAC	241 Tocoloma Avenue	San Francisco	CA	94134	(415) 468-1262 (415) 305-8565	lmckay@pobox.net
Michelle LaFlue		LaFlue-Walton & Associates	2428 Bayshore Boulevard	San Francisco	CA	94134	(415) 309-3673 (415) 587-8683	mflaflue@aol.com
Myron Seeman								jansee731@sbcglobal.net
Russell Morine	Proprietor	Joe Leland Coffee Shop	28 Leland Avenue	San Francisco	CA	94134	(415) 740-4014	rmorine@aol.com
Marlene Tran			34 Leland Avenue	San Francisco	CA	94134	(415) 467-5072	tranmarlene@yahoo.com

Appendix D – Media Sources

Media Sources

Asian Week

Editor: Angela Pang

Address: 809 Sacramento Street, San Francisco, CA 94108

Telephone: (415) 321-5894

Website: <http://www.asianweek.com/>

Brisbane City News

Editor: Name

Address: City of Brisbane, 50 Park Place, Brisbane, CA 94005

Telephone: (650) 508-2110

<http://www.ci.brisbane.ca.us/html/events/index.asp>

Brisbane Chamber of Commerce Luminary

Editor: Alison Wilson

Address: 50 Park Place, Brisbane, CA 94005

Phone: (415) 467-8729

Website: www.brisbanechamber.com

VVDC Community Convener Monthly Newsletter

Editor: Armon Bazile

Address: 1099 Sunnydale Avenue, San Francisco, CA 94108

Telephone/Email: (415) 587-7896, ext. 102, abazile@vvcdc.org

Website: <http://www.vvcdc.org/convener.html>

San Francisco Chronicle

Editor: Stephen R. Proctor (News Editor)

Reporters: James Temple (415 777-1111, jtemple@sfchronicle.com)

Jane Kay (415 777-1111, jkay@sfchronicle.com)

Cicero Estrella (415) 777-1111, cestrella@sfchronicle.com)

Address: 901 Mission Street, San Francisco, CA 94103

Telephone: (415) 777-7000

Website: <http://www.sfgate.com/>

San Francisco Examiner

Editor: Deidre Hussey (Managing Editor), Sara Gaiser (Business Editor)

Reporters: Katie Worth (415 359-2767, kworth@sfexaminer.com)

Address: 450 Mission Street, San Francisco, CA 94103

Telephone: (415) 359-2764

Website: <http://www.sfexaminer.com/>

San Mateo County Times

Editor: Glenn Rabinowitz (Editor in Chief), Drew Voros (Business Editor)

Reporters: Janis Mara, (510) 208-6468, jmara@bayareanewsgroup.com

Address: 477 Ninth Avenue, Suite 110

Telephone: (650) 648-4321

Website: <http://www.insidebayarea.com/sanmateocountytimes>

San Mateo Daily Journal

Editor: Jon Mays

Reporters: Heather Murtagh, (650 344-5200, ext. 105,
heather@smdailyjournal.com)

Address: 800 South Claremont Street, Suite 210, San Mateo, CA 94402

Telephone: (650) 344-5200

Website: <http://www.smdailyjournal.com/>

San Francisco Business Times

Editor: Steve Symanovich

Reporters: J.K. Dineen (415 288-4971, jkdineen@bizjournals.com)

Address: 275 Battery Street Suite 940, San Francisco, CA 94111

Telephone: (415) 989-2522

Website: <http://sanfrancisco.bizjournals.com/sanfrancisco/>

Sing Tao Chinese Radio

Address: 5000 Marina Boulevard, Suite 3, Brisbane, CA 94005

Telephone: (415) 707-8008

Website: <http://www.chineseradio.com/>

Sing Tao Daily

Editor: Joseph Leung (editor@singtaousa.com)

Address: 625 Kearney Street, San Francisco, CA

Telephone/EMail: (415) 989-7111, sf@singtaousa.com

Website: www.singtaousa.com

The Grapevine

Editor: Len Appiano

Address: 50 Raymond Avenue, San Francisco, CA 94134

Telephone: (415) 467-9300

Website: <http://www.visvalleygrapevine.com/>

The Visionary - Newsletter of VVBOOM (Visitacion Valley Business Opportunities & Outreach to Merchants)

Editor: Nick Wolff

Address: 1099 Sunnydale Avenue, San Francisco, CA 94134

Telephone: (415) 585-2338

Website: <http://vvboom.vvcdc.org/>

Appendix E – Public Meetings Listing

Public Meetings Listing

Sponsor: Brisbane Baylands Community Advisory Group

Venue: Brisbane Community Center, 250 Visitacion Avenue, Brisbane

Date: Third Tuesday of each month

Time: 7:00 pm to 9:00 pm

Contact: Clara Johnson, (415) 468-4195, bbcag@bbcag.com

Sponsor: Brisbane City Council

Venue: Brisbane Community Center, 250 Visitacion Avenue, Brisbane

Date: First and third Mondays of each month

Time: 7:30 p.m.

Contact: (415) 508-2113

Sponsor: Brisbane Planning Commission

Venue: Brisbane Community Center, 250 Visitacion Avenue, Brisbane

Date: Second and fourth Thursdays of each month

Time: 7:30 p.m.

Contact: (415) 467-9830

Sponsor: San Francisco Redevelopment Agency Citizens Advisory Committee

Venue: Various. Call 468-0639 for current location

Date: Second Tuesday of each month

Time: 6:00 p.m.

Contact: Tom Evans, (415) 468-0639, tom.evans@sfgov.org

Sponsor: VVBOOM Steering Committee

Venue: VVBOOM Office, 91 Leland Avenue, San Francisco

Date: Second Wednesday of each month

Time: 3 p.m.

Contact: Nick Wolff, (415) 585-2338, nwolff@vvboom.org

Sponsor: Visitacion Valley Community Center
Venue: 50 Raymond Avenue, San Francisco
Time: First Monday of each month
Time: 1:00 p.m. – 2:15 p.m.
Contact: Julie Kavanagh at (415) 467-2341, jkm227@sbcglobal.net

Sponsor: Visitacion Valley Community Center Board of Directors
Venue: 50 Raymond Avenue, San Francisco
Time: Fourth Thursday of each month
Time: 6:00 p.m. – 7:00 p.m.
Contact: Julie Kavanagh at (415) 467-2341, jkm227@sbcglobal.net

Sponsor: Visitacion Valley Community Convener
Venue: The Village, 1099 Sunnydale Avenue, San Francisco
Date: Second Tuesday of each month
Time: 12 noon – 1:30 p.m.
Contact: Armon Bazile (415) 587-7896 ext. 102, abazile@VVCDC

Sponsor: Visitacion Valley Planning Association
Venue: Visitacion Valley Community Center, 66 Raymond Avenue, San Francisco
Date: Second Saturday of each month
Time: 10 a.m. to 12 noon
Contact: Fran Martin, (415) 468-0639, FMa6764860@aol.com